DIRECTORY OF LEADING U.S. COMPUTER SERVICES FIRMS

ABOUT INPUT

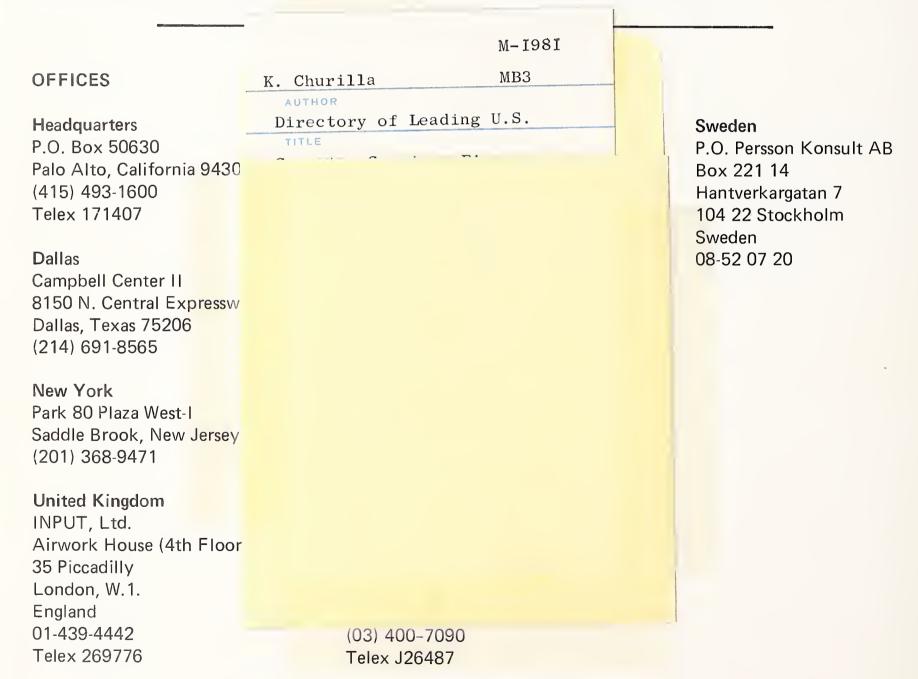
INPUT provides planning information, analysis, and recommendations to managers and executives in the information processing industries. Through market research, technology forecasting, and competitive analysis, INPUT supports client management in making informed decisions. Continuing services are provided to users and vendors of computers, communications, and office products and services.

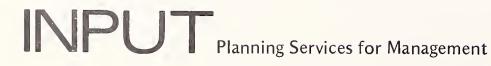
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needs. Clients receive reports, presentations, access to data on which analyses are based, and continuous consulting.

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DIRECTORY OF LEADING U.S. COMPUTER SERVICES FIRMS



DIRECTORY OF LEADING U.S. COMPUTER SERVICES FIRMS

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IINTRODUCTION



INTRODUCTION

- This directory is INPUT's second annual listing of the leading U.S. computer services firms.
 - The directory contains a list of all vendors who realized more than \$10 million in noncaptive U.S. computer services revenue in calendar year 1980.
 - For the first time, the directory includes revenues for the previous calendar year, so that growth can be readily observed.
- This list was compiled for several reasons.
 - The data are a significant factor in INPUT's market estimates of the U.S. computer services market.
 - The list includes all the leading companies which are of interest to clients of INPUT's Company Analysis and Monitoring Program (CAMP). Many of these companies are highlighted with in-depth reviews by that service.
- Research on candidates for the directory is conducted on a continuous basis throughout the year.

- INPUT monitors the activities of over 3,000 companies engaged in the information processing industry. Included in the files maintained on these companies are promotional and product bulletins, annual reports, press releases, clippings from periodicals, interview questionnaires, and contact reports with company management and industry experts.
- Companies whose growth indicates potential for inclusion in the directory receive special attention. Questionnaires are mailed to these companies and are followed up by telephone interviews.
- Information is also gathered from a variety of independent sources to verify information gathered from private companies.
- The revenue data reported in this study, unless noted otherwise, include only the following.
 - <u>U.S. revenues</u>. Only revenues derived from services sold in the U.S. are included. All foreign computer services revenues are excluded.
 - <u>Computer services revenues</u>. Revenues from processing services, software products, and professional services are included in computer services revenues. Revenues from turnkey systems, hardware, telecommunications, and field engineering services are specifically excluded.
 - <u>Calendar year revenues only are included</u>. Approximately 30% of the companies have fiscal years which do not coincide with calendar years. Their revenues have been adjusted to a calendar year basis for this report.
 - <u>Noncaptive revenues</u>. Revenues which are available to all vendors in a competitive marketplace are included. Captive revenues, which are derived from sales to parent or affiliated organizations, are excluded.

- All revenue data were rounded to the nearest thousand dollars when gathered and tabulated, but rounded to the nearest million dollars when reported in this study.
 - Rounding to the nearest thousand was done to insure the highest degree of accuracy in collecting data from sources such as annual reports or interviews, which are known to be accurate.
 - The growth rates from 1979 to 1980 were calculated based on the data collected at the thousand dollar accuracy level.
 - Rounding to the nearest million was done in this report to normalize for the lesser degree of accuracy inherent in many cases where the data are estimated by INPUT. INPUT believes that all data are reasonably accurate to the nearest million dollars.
 - Revenues reported for subsidiaries of large corporations, computer manufacturers, and CPA firms are generally subject to a wider margin of error than for other companies.
 - Revenues for some companies have been reported for major categories (i.e., professional services), but not for subcategories (i.e., commercial professional services) where the finer estimate of revenue sources could not be ascertained with a high degree of accuracy.
- Companies that are not exclusively involved in computer services are identified according to the following criteria:
 - If a division or subsidiary markets all computer services for a company and is generally known by the name of that group then it will be identified by that name rather than by the parent's name. Examples are McDonnell Douglas Automation Company (MCAUTO), Boeing Computer Services (BCS), and General Electric Information Services Company (GEISCO).

If more than one division or subsidiary markets computer services the organization will be identified by the parent's name. Examples are Control Data Corporation (includes SBC, Cybernet, Arbitron, and others), and Bank of America (includes Decimus Corp. and Corporate Electronic Banking). The parent named may itself be a subsidiary; for example, United Information Systems.

II COMPUTER SERVICES



II COMPUTER SERVICES

A. SALES LEADERS

- One hundred and seventy nine companies qualified for inclusion in this year's edition of INPUT's directory of vendors with more than \$10 million in U.S. noncaptive computer services revenue, as shown in Exhibit II-1.
 - Twenty-two companies qualified for the list for the first time this year.
 - Thirty-two companies, which qualified in the past, are also included for the first time. These companies were not included previously because insufficient data were available to determine their qualifications.
 - An INPUT study conducted this year on energy related computer services identified for the first time the computer services components of the revenues generated by four seismic processing firms. All easily qualified for the directory.
 - Certified public accounting firms were subject to special research this year and as a consequence five more were added to the directory. These firms all offer professional services to the commercial sector.

EXHIBIT II-1 THE INPUT DIRECTORY OF THE LARGEST VENDORS OF COMPUTER SERVICES

| | ENUE NK | | NONCAPTIVE U.S. REVENUE (\$ MILLIONS) | | 19/9/1980 | CDOUT |
|------------------|------------------|--|---|---------------------------------|---------------------------|--------------------------------|
| 1980 | 1979 | COMPANY | 1979 | 1980 | PERCENT CHANGE | GROWTH RANK |
| 1 | 1 | International Business Machines Corporation (IBM) Control Data Corporation (CDC) Computer Sciences Corporation (CSC) Automatic Data Processing, Inc. (ADP) Electronic Data Systems Corporation (EDS) | \$525 | \$730 | 39% | 38 |
| 2 | 2 | | 478 | 560 | 17 | 125 |
| 3 | 3 | | 368 | 465 | 27 | 79 |
| 4 | 4 | | 348 | 435 | 25 | 85 |
| 5 | 5 | | 305 | 388 | 28 | 76 |
| 6 7 8 9 | 6 7 8 9 | General Electric Information Services Company Tymshare, Inc. System Development Corporation (SDC) Arthur Andersen and Company NCR Corporation | 175 159 158 128 125 | 202 176 172 164 139 | 16 11 9 28 11 | 137 151 156 72 147 |
| 11 | 11 | McDonnell Douglas Automation Company (MCAUTO) Bradford National Corporation Planning Research Corporation (PRC) Mitre Corporation National CSS, Inc. | 121 | 137 | 13 | 141 |
| 12 | 12 | | 110 | 130 | 18 | 122 |
| 13 | 13 | | 104 | 125 | 20 | 110 |
| 14 | 14 | | 99 | 124 | 25 | 84 |
| 15 | 15 | | 99 | 123 | 25 | 94 |
| 16 | 16 | Informatics, Inc. Boeing Computer Services, Inc. (BCS) Chase Manhattan Bank United Information Systems Shared Medical Systems Corporation | 97 | 106 | 9 | 155 |
| 17 | 17 | | 86 | 106 | 24 | 95 |
| 18 | 19 | | 75 | 100 | 33 | 52 |
| 19 | 18 | | 82 | 99 | 21 | 109 |
| 20 | 21 | | 70 | 91 | 29 | 69 |
| 21 | 28 | Texas Instruments Securities Industry Automation Western Geophysical Honeywell, Inc. Geosource, Inc. | 59 | 87 | 48 | 26 |
| 22 | 20 | | 71 | 86 | 21 | 103 |
| 23 | 29 | | 59 | 82 | 39 | 39 |
| 24 | 23 | | 69 | 78 | 13 | 140 |
| 25 | 27 | | 62 | 77 | 25 | 86 |
| 26 | 24 | Bank of America Corp. Sperry Corporation Anacomp, Inc. National Data Corporation Burroughs Corporation | 63 | 74 | 18 | 120 |
| 27 | 25 | | 62 | 70 | 13 | 142 |
| 28 | 49 | | 36 | 68 | 91 | 6 |
| 29 | 30 | | 54 | 67 | 25 | 92 |
| 30 | 22 | | 70 | 66 | (6) | 173 |
| 31 | 26 | TRW Information Services CCH Computax, Inc. Xerox Computer Services Quotron Systems, Inc. Comshare, Inc. | 62 | 62 | 0 | 170 |
| 32 | 32 | | 48 | 61 | 26 | 81 |
| 33 | 31 | | 50 | 59 | 17 | 124 |
| 34 | 37 | | 43 | 57 | 32 | 59 |
| 35 | 34 | | 47 | 55 | 17 | 127 |
| 36 | 42 | Digital Equipment Corporation (DEC) American Management Systems, Inc. Grumman Data Systems University Computing Company (WYLY) Equifax, Inc. | 40 | 54 | 35 | 50 |
| 37 | 36 | | 44 | 53 | 20 | 111 |
| 38 | 38 | | 43 | 53 | 25 | 83 |
| 39 | 40 | | 41 | 53 | 28, | 73 |
| 40 | 33 | | 47 | 53 | 13 | 143 |

EXHIBIT II-1 (CONT.) THE INPUT DIRECTORY OF THE LARGEST VENDORS OF COMPUTER SERVICES

| | ENUE NK | | NONCAPTIVE U.S. REVENUE (\$ MILLIONS) 1979 1980 | | 1979/1980 | | | |
|----------------------------|-----------------------------|--|--|------------------------------|-----------------------------|-------------------------|--|--|
| | 1979 | COMPANY | | | | | | |
| 41 42 43 44 45 | 35 43 44 39 133 | First Data Resources Inc. Peat, Marwick, Mitchell & Co. Nielsen (A.C.) Company Systems Consultants, Inc. Citicorp | \$46 40 40 42 11 | \$50 50 47 46 45 | 9% 25 18 10 309 | 157 87 123 153 | | |
| 46 | 47 | Telecredit, Inc. Reynolds and Reynolds Company, The Bunker Ramo Corporation Trans Union Corporation Management Science America, Inc. | 37 | 44 | 18 | 121 | | |
| 47 | 46 | | 37 | 43 | 16 | 134 | | |
| 48 | 45 | | 40 | 43 | 8 | 159 | | |
| 49 | 41 | | 41 | 43 | 6 | 163 | | |
| 50 | 50 | | 32 | 41 | 26 | 82 | | |
| 51 | 48 | Data Resources, Inc (DRI) Mellon Bank Data Center C.A.C.I., Inc. Westinghouse Corporation Science Applications, Inc. | 36 | 41 | 13 | 139 | | |
| 52 | 52 | | 30 | 40 | 33 | 53 | | |
| 53 | 70 | | 22 | 40 | 79 | 10 | | |
| 54 | 59 | | 27 | 38 | 41 | 34 | | |
| 55 | 53 | | 30 | 37 | 25 | 93 | | |
| 56 | 57 | Martin Marietta Data Systems Systems and Computer Technology Arthur D. Little, Inc. Ernst and Whinney Seismographic Services Corporation | 29 | 37 | 28 | 75 | | |
| 57 | 51 | | 31 | 37 | 19 | 117 | | |
| 58 | 54 | | 30 | 37 | 23 | 97 | | |
| 59 | 61 | | 26 | 37 | 40 | 35 | | |
| 60 | 58 | | 29 | 36 | 26 | 80 | | |
| 61 | 74 | Sun Information Services Company | 20 | 35 | 75 | 12 | | |
| 62 | 63 | Hewlett-Packard Company | 25 | 34 | 36 | 49 | | |
| 63 | 60 | Advo Systems, Inc. (ADVO) | 26 | 32 | 20 | 116 | | |
| 64 | 62 | Systematics | 26 | 31 | 22 | 100 | | |
| 65 | 66 | Manufacturing Data Systems, Inc. (MDSI) | 25 | 30 | 24 | 96 | | |
| 66 | 67 | Fast-Tax GTE Telenet Information Systems Digicon, Inc. Statistical Tabulating Corporation Lambda Technology | 24 | 30 | 25 | 88 | | |
| 67 | 64 | | 25 | 29 | 16 | 135 | | |
| 68 | 73 | | 21 | 29 | 39 | 40 | | |
| 69 | 55 | | 30 | 28 | (8) | 174 | | |
| 70 | 82 | | 18 | 27 | 50 | 23 | | |
| 71 | 68 | Logicon Inc. Ohio Cooperative Library Corporation (OCLC) NLT Computer Services Corporation Dyatron Corporation Cable Data | 23 | 27 | 17 | 128 | | |
| 72 | 69 | | 23 | 27 | 18 | 119 | | |
| 73 | 86 | | 18 | 26 | 50 | 22 | | |
| 74 | 80 | | 19 | 26 | 36 | 45 | | |
| 75 | 99 | | 16 | 26 | 65 | 15 | | |
| 76 | 77 | Bolt Beranek and Newman, Inc. Compuserve, Inc. (Compuserv Network) Optimum Systems, Inc. (OSI) Mead Corporation Pansophic Systems, Inc. | 20 | 25 | 27 | 78 | | |
| 77 | 78 | | 19 | 25 | 30 | 66 | | |
| 78 | 56 | | 30 | 25 | (17) | 177 | | |
| 79 | 87 | | 18 | 24 | 36 | 46 | | |
| 80 | 96 | | 16 | 24 | 50 | 24 | | |

EXHIBIT II-1 (CONT.)

THE INPUT DIRECTORY OF THE LARGEST VENDORS OF COMPUTER SERVICES

| REVE RA | | | U.S. RE | PTIVE EVENUE LIONS) | 1979/1980 | |
|---------------------------------|---------------------------------|---|------------------------------|------------------------------|------------------------------|--------------------------------|
| 1980 | 1979 | COMPANY | 1979 | 1980 | PERCENT CHANGE | GROWTH RANK |
| 81 82 83 84 85 | 83 75 90 81 72 | Kirchman Corporation Arthur Young and Co. STSC, Inc. Coopers and Lybrand U.S. Datacorp | \$18 20 17 19 21 | \$24 24 23 23 23 | 33% 20 35 21 9 | 54 112 51 104 154 |
| 86 87 88 89 90 | 88 89 91 108 93 | Applied Data Research SEI Corporation Technican Medical Information Systems Computer Task Group, Inc. Insurance Systems of America | 17 17 17 14 17 | 23 22 22 22 22 | 31 29 30 59 32 | 62 67 64 18 60 |
| 91 92 93 94 95 | 95 112 84 85 100 | Analysts International Corporation Cullinane Corporation DASD Corporation Dow Jones Information Services, Inc. Advanced Systems, Inc. | 17 13 18 18 15 | 21 21 21 21 21 | 28 62 17 17 36 | 70 16 129 130 47 |
| 96 97 98 99 100 | 76 106 79 94 71 | Rapidata, Inc. Computer Sharing Services, Inc. CGA Computer Associates International Computaprint Corporation Computer Network Corporation (COMNET) | 20 14 19 17 22 | 21 20 20 20 20 | 5 43 5 21 (10) | 165 31 166 105 175 |
| 101 102 103 104 105 | 110 92 111 113 65 | Computer Company, The Standard and Poors Corporation Litton Mellonics BDM International National Sharedata Corporation | 13 17 13 13 25 | 19 19 18 18 | 46 12 40 41 (28) | 27 146 36 33 179 |
| 106 107 108 109 110 | 115 107 97 105 98 | Telos Computing First Computer Corporation Lockheed Information Systems Cincom Systems, Inc. Keane Associates, Inc. | 13 14 16 15 16 | 18 18 18 18 17 | 44 29 13 21 10 | 29 68 144 108 152 |
| 111 112 113 114 115 | 103 138 126 102 143 | Calculon Corporation Softech Inc. Computer Data Systems Agency Records Control, Inc. Tandy Corporation | 15 11 12 15 10 | 17 17 16 16 | 13 57 38 6 | 138 19 42 162 17 |
| 116 117 118 119 120 | 179 114 127 120 121 | Science Management Corporation Touche Ross & Co. Seiscom Delta Policy Management Systems Datacrown, Inc. | 13 12 12 12 | 16 16 16 16 16 | 300 23 37 33 31 | 2 98 43 57 61 |
| | | | | | | |

EXHIBIT II-1 (CONT.) THE INPUT DIRECTORY OF THE LARGEST VENDORS OF COMPUTER SERVICES

| | ENUE NK | | U.S. RE | PTIVE VENUE LIONS) | 1979/1980 PERCENT | GROWTH |
|---------------------------------|---------------------------------|---|---------------------------|--------------------------|----------------------------|-----------------------------|
| 1980 | 1979 | COMPANY | 1979 | 1980 | CHANGE | RANK |
| 121 | 162 | Technology Development of California | \$ 9 | \$15 | 79% | 11 |
| 122 | 116 | Pentamation Enterprises, Inc. | 13 | 15 | 21 | 107 |
| 123 | 122 | OAO | 12 | 15 | 25 | 89 |
| 124 | 104 | Data General Corporation | 15 | 15 | 0 | 171 |
| 125 | 136 | Software Design Associates, Inc. | 11 | 15 | 36 | 48 |
| 126 | 117 | Data Communications Corporation Cycare Systems Continuum Information Science, Inc. McCormack and Dodge | 12 | 15 | 19 | 118 |
| 127 | 137 | | 11 | 15 | 37 | 44 |
| 128 | 173 | | 7 | 15 | 123 | 3 |
| 129 | 123 | | 12 | 15 | 21 | 106 |
| 130 | 167 | | 7 | 14 | 99 | 5 |
| 131 | 130 | Comdata Network Bowne Information Systems, Inc. Dial Computer Systems Corporation Booz-Allen and Hamilton, Inc. Cutler Williams, Inc. | 11 | 14 | 28 | 71 |
| 132 | 118 | | 12 | 14 | 17 | 133 |
| 133 | 134 | | 11 | 14 | 27 | 77 |
| 134 | 124 | | 12 | 14 | 17 | 131 |
| 135 | 131 | | 11 | 14 | 25 | 90 |
| 136 137 138 139 140 | 132 141 135 151 144 | Safeguard Business Systems, Inc. Science Dynamics Corporation Pharmaceutical Card Systems Affiliated Computer Systems Intermetrics, Inc. | 11 10 11 9 10 | 14 14 13 13 | 25 33 22 42 30 | 91 58 102 32 65 |
| 141 | 125 | Associated Press Information Systems Design, Inc. Compuware Rand Information Systems, Inc. Mathematica Inc. | 12 | 13 | 8 | 158 |
| 142 | 119 | | 12 | 13 | 7 | 161 |
| 143 | 161 | | 9 | 13 | 52 | 21 |
| 144 | 101 | | 15 | 13 | (17) | 178 |
| 145 | 163 | | 8 | 12 | 44 | 28 |
| 146 | 153 | DST, Inc. Systems and Programming Resources, Inc. Systems and Applied Sciences Software AG of North America, Inc. Cybernetics and Systems | 9 | 12 | 33 | 55 |
| 147 | 160 | | 9 | 12 | 40 | 37 |
| 148 | 174 | | 7 | 12 | 85 | 8 |
| 149 | 168 | | 7 | 12 | 67 | 14 |
| 150 | 145 | | 10 | 12 | 20 | 113 |
| 151 | 146 | Medicus Systems Corporation AGS Computers, Inc. Software International Corporation Remote Computing Corporation Keydata Corporation | 10 | 12 | 20 | 114 |
| 152 | 128 | | 12 | 12 | 4 | 167 |
| 153 | 148 | | 10 | 12 | 23 | 99 |
| 154 | 129 | | 12 | 12 | 2 | 169 |
| 155 | 109 | | 13 | 12 | (13) | 176 |
| 156 | 149 | Accounting Corporation Of America | 10 | 11 | 20 | 115 |
| 157 | 140 | Automated Concepts | 10 | 11 | 11 | 148 |
| 158 | 154 | Deloitte, Haskins and Sells | 9 | 11 | 22 | 101 |
| 159 | 176 | Sterling Systems | 6 | 11 | 83 | 9 |
| 160 | 150 | Price Waterhouse & Co. | 10 | 11 | 16 | 136 |
| | | | | l | | |

EXHIBIT II-1 (CONT.) THE INPUT DIRECTORY OF THE LARGEST VENDORS OF COMPUTER SERVICES

| 100 | ENUE NK | | NONCAPTIVE U.S. REVENUE (\$ MILLIONS) | | 1979/1980 PERCENT | |
|--|--|--|--|--|---|--|
| 1980 | 1979 | COMPANY | 1979 | 1980 | CHANGE | GROWTH RANK |
| 161 162 163 164 165 166 167 168 169 170 | 164 142 139 172 170 155 165 175 158 171 | Monchik-Webber Scientific Computers Inc. Advanced Computer Techniques Corporation Online Business Systems Spiridillis Associates Computer Horizons Systems Research Laboratories Amherst Associates, Inc. Intel Systems Corporation Computer Associates, Inc. | \$ 8 10 10 7 7 9 8 6 9 | \$11 11 11 11 11 11 10 10 10 | 31% 7 3 54 50 17 33 68 17 43 | 63 160 168 20 25 132 56 13 126 30 |
| 171 172 173 174 175 176 177 178 179 | 147 156 157 169 178 177 152 159 166 | Safecom, Inc. Sigma Data Computing Proprietary Computer Systems Astradyne Computer Industries Apple Computer Execucom Systems Corporation Poorman-Douglas Corporation Neshaminey Valley Information Processing Boole and Babbage | 10 9 7 5 5 9 8 | 10 10 10 10 10 10 10 10 | 0 11 11 39 100 91 6 12 28 | 172 149 150 41 4 7 164 145 74 |

- The remaining 23 new companies were omitted primarily because they were private companies which barely exceeded the \$10 million in revenues required for the list.
- Seven companies were removed from the list for reasons such as being acquired, divestiture of services, and declining service revenues.
- The net effect is that 15 new companies were added to the base of 164 qualified firms, for an increase of 9% in the number of companies with over \$10 million in U.S. noncaptive computer services revenue.
- The vendors included in this list sell nearly 60% of all U.S. computer services.
- The largest vendor, IBM, has only a 5% share of the U.S. market for computer services.
 - Most of IBM's computer services revenues come from the sale of software products. The balance come from professional services. IBM does not sell processing services in the U.S. as it does in foreign markets.
 - IBM's growth in computer services is expected to continue at a high rate but not as high as the 39% produced in 1980.
- The largest independent vendor of computer services in the U.S. in 1980 was Computer Sciences Corporation (CSC). It garnered a 3% share of the U.S. market with its revenues of \$465 million in 1980.
 - CSC leads the professional services industry with a 10% share of the U.S. market.
 - Ninety-five percent of CSC's professional services are sold to the government sector.

• The top 10 companies of the 4,350 companies providing computer services in the U.S. have a 23% share of that market.

B. GROWTH LEADERS

- Forty-two companies generated computer services revenues which exceeded \$50 million in 1980. Of those companies, the 10 with the largest increases over 1979 in sales of U.S. computer services are shown in Exhibit II-2.
- Anacomp leads the list with a 91% increase in revenue in 1980.
 - A substantial portion of this growth came from acquisitions.
 - Many of the acquisitions are involved in micrographic processing services.
- Texas Instruments produced the greatest increase in sales without the benefit of acquisitions, with 48% growth in 1980.
 - Nearly 80% of Tl's computer services revenue comes from seismic processing services.
 - A large portion of the remainder is derived from software sales.
- Another rapidly growing independent computer services firm is Quotron Systems.
 - Quotron's major business is the provision of financial information, such as stock quotations, to the financial community.
 - All of Quotron's computer services revenue is derived from remote computing services.

EXHIBIT II-2

LARGEST INCREASES IN REVENUES OF COMPUTER SERVICES OVER \$50 MILLION

| | | 7- 33 - Mr | | | |
|------|---|------------|------------------------------|-------------------|--|
| | | | PTIVE S. NUE LIONS) | 1979/1980 | |
| RANK | COMPANY | 1979 | 1980 | PERCENT CHANGE | |
| | | | | | |
| 1 | Anacomp, Inc. | \$36 | \$68 | 91% | |
| 2 | Texas Instruments | 5 9 | 87 | 48 | |
| 3 | International Business Machines Corporation (IBM) | 525 | 730 | 39 | |
| 4 | Western Geophysical | 59 | 82 | 39 | |
| 5 | Digital Equipment Corporation (DEC) | 40 | 54 | 35 | |
| 6 | Chase Manhattan Bank | 75 | 100 | 33 | |
| 7 | Quotron Systems, Inc. | 43 | 57 | 32 | |
| 8 | Shared Medical Systems Corporation | 70 | 91 | 29 | |
| 9 | Arthur Andersen and Company | 128 | 164 | 28 | |
| 10 | University Computing Company (WYLY) | 41 | 53 | 28 | |
| ` | | | | | |

- The list of companies with the largest increases in sales of computer services shown in Exhibit II-2 includes a diverse mix of companies.
 - Two computer manufacturers.
 - A semiconductor manufacturer.
 - A major bank.
 - A "Big Eight" CPA firm.
 - Three of the vendors offer industry specific services.
 - . Western Geophysical: petrochemical industry.
 - . Quotron Systems: financial industry.
 - . Shared Medical Systems: medical industry.
 - One, Anacomp, offers mainly functionally specific services.
 - Only one company, University Computing Company, is an independent general purpose computer services firm.

III PROCESSING SERVICES



III PROCESSING SERVICES

A. TOTAL PROCESSING SERVICES

- Computer services companies with over \$10 million in revenue generated 58% of total U.S. processing services revenue.
- Automatic Data Processing (ADP) is the largest vendor of processing services in the U.S., as shown in Exhibit III-1.
 - ADP's revenue of \$420 million represents a 6% share of the processing services marketplace.
 - ADP is engaged in all three processing services modes, but is best known for its batch processing payroll services.
- Control Data Corporation (CDC) is the largest vendor of processing services which is not primarily a service vendor.
 - CDC's major businesses are computer manufacturing and financial services.
 - CDC's largest source of computer services revenue is The Service Bureau Company (SBC) which accounts for 43% of the company's computer services revenue.

EXHIBIT III-1 LARGEST VENDORS OF PROCESSING SERVICES

| RA | NUE NK | COMPANY | U.S. RI | APTIVE EVENUE LIONS) | 1979/1980 PERCENT CHANGE |
|-------------------------------|------------------------|---|-----------------------------------|-----------------------------------|--------------------------------|
| 1980 1 2 3 4 5 | 2 1 3 4 5 | Automatic Data Processing, Inc. (ADP) Control Data Corporation (CDC) Electronic Data Systems Corporation (EDS) General Electric Information Services Company Tymshare, Inc. | \$338 353 230 167 151 | \$420 310 293 193 166 | 24% 16 28 16 10 |
| 6 7 8 9 | 9 7 6 8 14 | Computer Sciences Corporation (CSC) Bradford National Corporation McDonnell Douglas Automation Company (MCAUTO) National CSS, Inc. Chase Manhattan Bank | 95 102 105 96 69 | 128 122 119 115 93 | 35 19 13 20 34 |
| 11 | 13 | Shared Medical Systems Corporation United Information Systems NCR Corporation Securities Industry Automation Western Geophysical | 70 | 91 | 29 |
| 12 | 11 | | 75 | 91 | 20 |
| 13 | 10 | | 80 | 88 | 10 |
| 14 | 12 | | 71 | 86 | 21 |
| 15 | 19 | | 59 | 82 | 39 |
| 16 | 18 | Geosource, Inc. Boeing Computer Services, Inc. (BCS) Bank of America Corp. Texas Instruments National Data Corporation | 62 | 77 | 25 |
| 17 | 16 | | 62 | 75 | 20 |
| 18 | 15 | | 63 | 74 | 18 |
| 19 | 26 | | 44 | 69 | 57 |
| 20 | 20 | | 54 | 67 | 25 |
| 21 | 17 | TRW Information Services CCH Computax, Inc. Quotron Systems, Inc. Xerox Computer Services Comshare, Inc. | 62 | 62 | 0 |
| 22 | 21 | | 48 | 61 | 26 |
| 23 | 27 | | 43 | 57 | 32 |
| 24 | 22 | | 48 | 55 | 16 |
| 25 | 24 | | 47 | 55 | 17 |
| 26 | 36 | Anacomp, Inc. Equifax, Inc. First Data Resources, Inc. Informatics, Inc. Planning Research Corporation (PRC) | 31 | 54 | 77 |
| 27 | 23 | | 47 | 53 | 13 |
| 28 | 25 | | 46 | 50 | 9 |
| 29 | 32 | | 39 | 49 | 24 |
| 30 | 31 | | 40 | 48 | 20 |
| 31 | 29 | Neilsen (A.C.) Company | 40 | 47 | 18 |
| 32 | 82 | Citicorp | 11 | 45 | 309 |
| 33 | 34 | Telecredit, Inc. | 37 | 44 | 18 |
| 34 | 33 | Reynolds and Reynolds Company, The | 37 | 43 | 16 |
| 35 | 30 | Bunker Ramo Corporation | 40 | 43 | 8 |
| 36 | 28 | Trans Union Corporation Mellon Bank Data Center Data Resources, Inc. (DRI) System Development Corporation (SDC) Seismographic Services Corporation | 41 | 43 | 6 |
| 37 | 37 | | 30 | 40 | 33 |
| 38 | 35 | | 32 | 37 | 13 |
| 39 | 43 | | 25 | 36 | 44 |
| 40 | 40 | | 29 | 36 | 26 |

EXHIBIT III-1 (CONT.) LARGEST VENDORS OF PROCESSING SERVICES

| | ENUE NK | | U.S. RE | APTIVE EVENUE LIONS) | 1979/1980 PERCENT |
|--|--|--|---|--|--|
| 1980 | 1979 | COMPANY | 1979 | 1980 | CHANGE |
| 41 42 43 44 45 46 47 48 49 50 | 41 42 47 44 46 38 53 48 57 54 | Advo Systems, Inc. (ADVO) Systematics Fast-Tax GTE Telenet Information Systems Manufacturing Data Systems, Inc. (MDSI) Statistical Tabulating Corporation Digicon, Inc. Ohio Cooperative Library Corporation (OCLC) NLT Computer Services Corporation Dyatron Corp. | \$ 26 26 24 25 24 30 19 23 18 | \$32 31 30 29 29 29 27 27 27 26 26 | 20% 22 25 16 17 (8) 39 18 50 36 |
| 51 52 53 54 55 | 50 59 67 52 55 | University Computing Company (WYLY) Martin Marietta Data Systems Cable Data Compuserve, Inc. (Compuserv Network) Westinghouse Corporation Sun Information Services Company | 22 17 16 19 19 | 26 26 26 25 25 25 | 18 47 65 30 29 |

- Cybernet, another subsidiary, represents 30% of computer services revenues.
- Both Cybernet and SBC are primarily processing services organizations.

 Arbitron and Ticketron are also engaged in this business.
- Electronic Data Systems (EDS), the third largest vendor of processing services, derives a major portion of its revenue from clients in the insurance and banking industries. Much of this revenue is facilities management.
 - Approximately 30% of EDS's revenue comes from federal, state, and local governments.
 - In addition to processing services, EDS is a major vendor of professional services.
- The 10 largest processing services companies share 23% of the entire U.S.
 processing services marketplace.
 - Five firms are primarily computer services companies.
 - The remainder are owned by a computer manufacturer, a manufacturer, an aircraft manufacturer, a publishing company, and a bank.
 - One company, Tymshare, is rapidly becoming a major force in the data communications business through its subsidiary, Tymnet.
- The fastest growing processing services company is Citicorp, as shown in Exhibit III-2.
 - Citicorp, based in New York City, is the second largest bank in the U.S.
 - Virtually all of Citicorp's growth in processing services came from a number of acquisitions in 1980.

EXHIBIT III-2

LARGEST INCREASES IN REVENUES OF PROCESSING SERVICES OVER \$25 MILLION

| | | NONCAPTIVE U.S. REVENUE (\$ MILLIONS) | | 1979/1980 | |
|------|--------------------------------------|--|------|-------------------|--|
| RANK | COMPANY | 1979 | 1980 | PERCENT CHANGE | |
| 1 | Citicorp | 11 | 45 | 309% | |
| 2 | Sun Information Services Company | 11 | 25 | 123 | |
| 3 | Anacomp, Inc. | 31 | 54 | 77 | |
| 4 | Cable Data | 16 | 26 | 65 | |
| 5 | Texas Instruments | 44 | 69 | 57 | |
| 6 | NLT Computer Services Corporation | 18 | 26 | 50 | |
| 7 | Martin Marietta Data Systems | 17 | 26 | 47 | |
| 8 | System Development Corporation (SDC) | 25 | 36 | 44 | |
| 9 | Digicon, Inc. | 19 | 27 | 39 | |
| 10 | Western Geophysical | 59 | 82 | 39 | |
| | | | | | |

- Sun Information Services was the fastest growing processing services firm whose growth was primarily internal (non-acquisition).
 - Sun is a subsidiary of a major petroleum company.
- Anacomp's growth is largely through acquisitions.
- Cable Data provides batch processing accounting services to the cable TV industry.
- Texas Instruments, Digicon, and Western Geophysical derive most of their growth from seismic data processing.
- NLT Computer Services Corporation derived more than half of its growth in 1980 from acquisitions.
 - The balance of its growth came from providing processing services to wholesale distributors, banks, the beverage industry, nonprofit fund raisers, law firms, physicians, and general business operations.
 - It is a subsidiary of NLT Corporation, a large holding company engaged in insurance, broadcasting, amusement parks, hotel services, and real estate development.
- System Development Corporation was acquired by the Burroughs Corporation in 1980. SDC's growth came from government funded health insurance.
- The over \$10 million processing service companies grew 18% in 1980 which
 was significantly greater than the 15% growth achieved by the under \$10
 million processing services companies.

B. REMOTE COMPUTING SERVICES

- Control Data Corporation was the largest vendor of remote computing services in 1980, as shown in Exhibit III-3.
- ADP was the largest independent remote computing company.
- Remote computing services accounted for 50% of all processing services and
 28% of all computer services in 1980.
- The 10 largest RCS vendors had 28% of all RCS revenues in 1980.
- Citicorp had the largest growth in RCS revenues, as shown in Exhibit III-4.
- In addition to Citicorp, two other companies holding bank charters, Chase Manhattan Bank and Bradford National Corporation, were among the 10 fastest growing companies offering RCS.
- The weighted average growth rate of RCS services in companies with over \$10 million in revenue was 22% in 1980.
- Dyatron, formerly C.A.R.S., turned in an excellent growth record in spite of the problems besetting the U.S. auto dealers which represent their primary market.
- Half of the vendors on this list are owned by Fortune 500/50 parents.

C. BATCH SERVICES

 ADP maintained its position by a wide margin as the largest batch processing company in the U.S., as shown in Exhibit III-5.

EXHIBIT III-3

LARGEST VENDORS OF REMOTE COMPUTING SERVICES

| REVENUE RANK 1980 1979 | | COMPANY | U.S. RE | APTIVE EVENUE LIONS) | 1979/1980 PERCENT CHANGE |
|------------------------------|----------------------------|---|----------------------|----------------------------|--------------------------------|
| 1 | 1 | Control Data Corporation (CDC) General Electric Information Services Company Automatic Data Processing, Inc. (ADP) Chase Manhattan Bank United Information Systems | \$230 | \$272 | 18% |
| 2 | 2 | | 167 | 193 | 16 |
| 3 | 3 | | 118 | 150 | 27 |
| 4 | 7 | | 69 | 93 | 34 |
| 5 | 5 | | 75 | 91 | 20 |
| 6 | 6 | Tymshare, Inc. Computer Sciences Corporation (CSC) National CSS, Inc. Bradford National Corporation McDonnell Douglas Automation Company (MCAUTO) | 75 | 90 | 20 |
| 7 | 4 | | 77 | 88 | 15 |
| 8 | 9 | | 62 | 76 | 23 |
| 9 | 11 | | 49 | 63 | 28 |
| 10 | 10 | | 57 | 63 | 10 |
| 11 | 8 | TRW Information Services Boeing Computer Services, Inc. (BCS) Quotron Systems, Inc. Xerox Computer Services National Data Corporation | 62 | 62 | 0 |
| 12 | 14 | | 44 | 59 | 33 |
| 13 | 15 | | 43 | 57 | 32 |
| 14 | 12 | | 48 | 55 | 16 |
| 15 | 20 | | 40 | 52 | 32 |
| 16 | 13 | First Data Resources, Inc. Nielsen (A.C.) Company Comshare, Inc. NCR Corporation Planning Research Corporation (PRC) | 46 | 50 | 9 |
| 17 | 16 | | 40 | 47 | 18 |
| 18 | 17 | | 40 | 45 | · 13 |
| 19 | 18 | | 40 | 44 | 10 |
| 20 | 21 | | 36 | 43 | 20 |
| 21 | 19 | Bunker Ramo Corporation | 40 | 43 | 8 |
| 22 | 22 | Telecredit, Inc. | 35 | 41 | 19 |
| 23 | 23 | Equifax, Inc. | 33 | 37 | 12 |
| 24 | 24 | Data Resources, Inc. (DRI) | 32 | 37 | 13 |
| 25 | 25 | GTE Telenet Information Systems | 25 | 29 | 16 |
| 26 27 28 29 30 | 26 27 30 33 29 | Manufacturing Data Systems, Inc. (MDSI) Ohio Cooperative Library Corporation (OCLC) Dyatron Corp. Martin Marietta Data Systems Compuserve, Inc. (Compuserv Network) | 24 23 19 17 | 29 27 26 26 25 | 17 18 36 47 30 |
| 31 | 48 | Citicorp | 11 | 25 | 123 |
| 32 | 49 | Sun Information Services Company | 11 | 25 | 123 |

LARGEST INCREASES IN REVENUES OF REMOTE COMPUTING SERVICES OVER \$25 MILLION

| RANK COMPANY 1979 1980 PERCENT CHANGE 1 Citicorp \$11 \$25 123% 2 Sun Information Services Company 11 25 123 3 Martin Marietta Data Systems 17 26 47 4 Dyatron Corporation 19 26 36 5 Chase Manhattan Bank 69 93 34 6 Boeing Computer Services, Inc. (BCS) 44 59 33 7 Quotron Systems, Inc. 43 57 32 8 National Data Corporation 40 52 32 9 Compuserve, Inc. (Compuserv Network) 19 25 30 | | | NONCAPTIVE U.S. REVENUE (\$ MILLIONS) | | 1979/1980 | |
|---|---------------------------------|---|--|--|-----------------------------------|--|
| 2 Sun Information Services Company 11 25 123 3 Martin Marietta Data Systems 17 26 47 4 Dyatron Corporation 19 26 36 5 Chase Manhattan Bank 69 93 34 6 Boeing Computer Services, Inc. (BCS) 44 59 33 7 Quotron Systems, Inc. 43 57 32 8 National Data Corporation 40 52 32 9 Compuserve, Inc. (Compuserv Network) 19 25 30 | RANK | COMPANY | 1979 | 1980 | | |
| 10 Bradford National Corporation 49 63 28 | 2 3 4 5 6 7 8 | Sun Information Services Company Martin Marietta Data Systems Dyatron Corporation Chase Manhattan Bank Boeing Computer Services, Inc. (BCS) Quotron Systems, Inc. National Data Corporation | 11 17 19 69 44 43 | 25 26 26 93 59 57 52 | 123 47 36 34 33 32 | |

LARGEST VENDORS OF BATCH SERVICES

| RA | ENUE NK 1979 | COMPANY | | PTIVE EVENUE LIONS) | 1979/1980 PERCENT CHANGE |
|---|---|---|--|--|--|
| 1 2 3 4 5 6 7 8 9 | 1 2 5 4 3 8 6 7 9 | Automatic Data Processing, Inc. (ADP) Control Data Corporation (CDC) Western Geophysical Geosource, Inc. Tymshare, Inc. Texas Instruments Bank of America Corp. CCH Computax, Inc. NCR Corporation Electronic Data Systems Corporation (EDS) | \$216 123 59 62 72 44 56 48 40 30 | \$260 138 82 77 71 69 67 61 44 40 | 20% 12 39 25 (1) 57 20 26 10 33 |
| 11 12 13 14 15 16 17 | 20 24 11 12 13 17 18 | Computer Sciences Corporation (CSC) Anacomp, Inc. Seismographic Services Corporation National CSS, Inc. Fast-Tax Mellon Bank Data Center Digicon, Inc. | 18 15 29 28 24 20 19 | 40 36 36 33 30 27 27 | 122 135 26 18 25 35 39 |

- Western Geophysical moved up two positions to number 3 in the ranking whereas Tymshare lost a similar amount of ground.
 - Western Geophysical has benefited from the increased exploration activities of petroleum companies.
 - Tymshare has lost some of its credit card processing business to inhouse operations and its tax processing has been adversely affected by price increases.
- Nearly a third of the companies on this list are in the seismic data processing business.
 - Western Geophysical.
 - Geosource, Inc.
 - Texas Instruments.
 - Seismographic Services Corporation.
 - Digicon, Inc.
- Three of the firms are the largest tax processing services, with 65% of that marketplace.
 - CCH Computax, Inc.
 - Tymshare, Inc.
 - Fast-Tax.
- Two banks, the Bank of America and Mellon Bank, and two computer manufacturers, CDC and TI, also appear on the list.

- The leading growth companies in batch processing services are shown in Exhibit III-6.
- Anacomp was the fastest growing in this service mode, but more than half of its growth came from acquisitions.
- The second ranking company, CSC, also derived a large portion of its growth from acquisitions.
- The three seismic processing services firms which fill out the balance of the list all grew entirely from internal growth fueled by the spectacular growth of their clients in the petroleum industry.

D. FACILITIES MANAGEMENT SERVICES

- The largest vendors of facilities management (FM) services are shown in Exhibit III-7.
- EDS continues to maintain its position as the largest services vendor providing facilities management services.
 - EDS provides FM services to the insurance industry, government-funded health insurance, and other clients in banking, manufacturing, and government agencies.
 - EDS is not expected to relinquish its leadership position in FM services for some time. It has maintained a six-year average annual growth rate in revenues of 25%.
- Securities Industry Automation provides back-office services to the brokerage industry. It is jointly owned by the New York and American Stock Exchanges.

LARGEST INCREASES IN REVENUES OF BATCH SERVICES OVER \$25 MILLION

| | | NONCAPTIVE U.S. REVENUE (\$ MILLIONS) | | 1979/1980 | |
|------|-------------------------------------|--|------|-------------------|--|
| RANK | COMPANY | 1979 | 1980 | PERCENT CHANGE | |
| 1 | Anacomp, Inc. | \$15 | \$36 | 135% | |
| 2 | Computer Sciences Corporation (CSC) | 18 | 40 | 122 | |
| 3 | Texas Instruments | 44 | 69 | 57 | |
| 4 | Western Geophysical | 59 | 82 | 39 | |
| 5 | Digicon, Inc. | 19 | 27 | 39 | |

LARGEST VENDORS OF FACILITIES MANAGEMENT

| REVE RAI | | | NONCAPTIVE U.S. REVENUE (\$ MILLIONS) | | 1979/1980 PERCENT | |
|---|---|--|---|---|--|--|
| 1980 | 1979 | COMPANY | 1979 | 1980 | CHANGE | |
| 1 2 3 4 5 6 7 8 9 10 11 12 13 | 1 2 3 4 5 6 7 9 8 10 11 14 13 23 | Electronic Data Systems Corporation (EDS) Securities Industry Automation Shared Medical Systems Corporation McDonnell Douglas Automation Company (MCAUTO) Bradford National Corporation Systematics System Development Corporation (SDC)) SEI Corporation Computer Network Corporation (COMNET) Boeing Computer Services, Inc. (BCS) National Data Corporation Computer Company, The Medicus Systems Corporation Automatic Data Processing, Inc. (ADP) | \$200 71 56 | \$253 86 72 57 39 31 28 22 16 15 | 27% 21 29 17 15 22 56 29 (10) (12) 6 68 20 150 | |

- Shared Medical Systems (SMS) is the largest computer services vendor to the hospital industry.
 - Both network and minicomputer based services are provided.
 - Processing services to physicians are also offered through the SMS network.
- McDonnell Douglas Automation Company (MCAUTO) is the second largest computer services vendor to the hospital industry.
 - MCAUTO's Health Services Division provides shared processing and minicomputer based services to over 1,000 hospitals and 100 other health care facilities.
 - This division contributed 48% of MCAUTO's processing revenues in 1980.
- Bradford National Corporation, the fifth ranking FM vendor, provides a comprehensive range of computerized recordkeeping for the securities industry, and systems development and facilities management services to financial institutions, industry, and government.
- SDC derives most of its FM services revenues from government funded health insurance.
- SEI Corporation specializes in providing personal trust information systems to trust departments of commercial banks.
- Computer Network Corporation (COMNET) generates 90% of its revenues from federal government departments and agencies.
- The Computer Company (TCC) derives a majority of its revenues from Medicaid contracts.

- Computer services companies with over \$10 million in revenue provide 73% of all FM services in the U.S.
- ADP was the fastest growing FM services company with over \$10 million in revenue in 1980, as shown in Exhibit III-8. These revenues came largely as the result of sales of their User Site Hardware Services (USHS) On-Site.

LARGEST INCREASES IN REVENUES OF FACILITIES MANAGEMENT OVER \$10 MILLION

| | | NONCAPTIVE U.S. REVENUE (\$ MILLIONS) | | 1979/1980 |
|------|---------------------------------------|--|------|-------------------|
| RANK | COMPANY | 1979 | 1980 | PERCENT CHANGE |
| 1 | Automatic Data Processing, Inc. (ADP) | \$ 4 | \$10 | 150% |
| 2 | The Computer Company | 8 | 14 | 68 |
| 3 | System Development Corporation (SDC) | 18 | 28 | 56 |
| 4 | SEI Corporation | 17 | 22 | 29 |
| 5 | Shared Medical Systems Corporation | 56 | 72 | 29 |

IV SOFTWARE PRODUCTS



IV SOFTWARE PRODUCTS

A. TOTAL SOFTWARE PRODUCTS

- Thirty companies derive more than \$10 million in revenue from the sale of software products in the U.S., as shown in Exhibit IV-1.
- Companies with over \$10 million in computer services revenues have a 53% share of the software products market in the U.S.
- The top 10 vendors of software products have 38% of the software products marketplace.
- Software products is the only computer services marketplace in which a single vendor, IBM, dominates the market.
 - IBM has a 23% share of the U.S. software products marketplace.
 - IBM is more than seven times larger than its nearest competitor.
 - With a current growth rate of 40%, (nearly 25% higher than the software products industry growth rate of 31%), IBM clearly will lead this industry for many years to come.
- The top six largest vendors of software products are computer manufacturers.

LARGEST VENDORS OF SOFTWARE PRODUCTS

| 48 | ENUE NK | | U.S. RE | PTIVE VENUE LIONS) | 1979/1980 PERCENT |
|----------------------------|----------------------------|---|-------------------------------|-------------------------------|------------------------------|
| 1980 | 1979 | COMPANY | 1979 | 1980 | CHANGE |
| 1 2 3 4 5 | 1 2 3 4 6 | International Business Machines Corporation (IBM) Control Data Corporation (CDC) Sperry Corporation Burroughs Corporation Digital Equipment Corporation (DEC) | \$425 70 50 50 35 | \$595 80 55 47 47 | 40% 14 10 (6) 34 |
| 6 7 8 9 10 | 5 8 7 10 | Honeywell, Inc. Management Science America, Inc. NCR Corporation Hewlett-Packard Company University Computing Company (WYLY) | 40 32 35 20 19 | 45 41 40 28 27 | 13 26 14 40 40 |
| 11 12 13 14 15 | 9 12 28 15 13 | Informatics, Inc. Pansophic Systems, Inc. Cullinane Corporation Applied Data Research Texas Instruments | 25 16 13 14 15 | 26 24 21 20 18 | 3 50 62 38 20 |
| 16 17 18 19 20 | 21 17 16 14 28 | Tandy Corporation Cincom Systems, Inc. Kirchman Corporation Data General Corporation McCormack and Dodge | 10 13 14 15 7 | 16 16 15 15 | 60 21 11 0 99 |
| 21 22 23 24 25 | 19 24 20 23 29 | Insurance Systems of America Westinghouse Corporation Technican Medical Information Systems Boeing Computer Services, Inc. (BCS) Software AG of North America, Inc. | 11 8 10 9 7 | 14 14 13 13 | 33 69 30 49 67 |
| 26 27 28 29 30 | 22 30 35 45 27 | Software International Corporation Computer Associates, Inc. Apple Computer Anacomp, Inc. Boole and Babbage | 9 7 5 3 8 | 11 10 10 10 10 | 23 43 100 276 28 |

- Only two noncomputer manufacturers are among the top 10 vendors of software products.
- Management Science America, Inc. (MSA) is the largest independent software products vendor in the U.S. with \$41 million in software revenue.
 - MSA was one of the first vendors to offer packaged applications software as its sole endeavor in the late 1960s.
 - All of MSA's revenues are derived from general business application software products.
- Only two computer manufacturers made it to the list of the 10 fastest growing software product vendors, as shown in Exhibit IV-2.
- Anacomp leads the list with 276% growth in the 1979-1980 period.
- Apple computer had the fastest growth for a computer manufacturer.
 - Apple is expected to increase its growth rate in 1981 to at least 200% and, perhaps, as high as 400%.
 - Apple's software products growth will be driven by several factors.
 - The extraordinary growth of its installed hardware base creates an automatic demand for its systems software which is being sold at increased prices.
 - . It has increased its emphasis on applications software developed internally as well as through outside developers.

LARGEST INCREASE IN REVENUES OF SOFTWARE PRODUCTS OVER \$10 MILLION

| | | NONCA U. REVE (\$ MILI | s. | 1979/1980 |
|------|------------------------------|---------------------------------|------|-------------------|
| RANK | COMPANY | 1979 | 1980 | PERCENT CHANGE |
| 1 | Anacomp, Inc. | \$3 | \$10 | 276% |
| 2 | Apple Computer | 5 | 10 | 100 |
| 3 | McCormack and Dodge | 7 | 14 | 99 |
| 4 | Westinghouse Corporation | 8 | 14 | 69 |
| 5 | Software AG of North America | 7 | 12 | 67 |
| 6 | Cullinane Corporation | 13 | 21 | 62 |
| 7 | Tandy Corporation | 10 | 16 | 60 |
| 8 | Pansophic Systems | 16 | 24 | 50 |
| 9 | Boeing Computer Services | 9 | 13 | 49 |
| 10 | Computer Associates | 7 | 10 | 43 |
| | | | | |

- Apple's growth in the software products market is likely to slow substantially in 1982 as newer and stronger competitors challenge its leadership in the personal computer marketplace. IBM, Xerox, Nippon Electric Corporation, and Fujitsu will be a few of the challengers.
- Tandy Corporation, the other computer manufacturer on the list, also owes its growth in software products to its tremendous growth in the personal computer marketplace.
 - Tandy has not taken as aggressive a posture in the software market as Apple, but is expected to do so in the future.
 - If Tandy can acquire or develop a good line of applications software, its distribution system offers the potential of dramatic sales increases.
- The leading independent software products vendor in sales growth is McCormack and Dodge.
- Boeing Computer Services is the only vendor on the list which is primarily a
 processing services firm.

B. APPLICATIONS SOFTWARE PRODUCTS

- More than a third of the largest applications software products vendors are computer manufacturers, as shown in Exhibit IV-3.
- IBM is the largest vendor with more than twice as much revenue as its nearest competitor.
- MSA is the largest independent vendor of applications software products.

LARGEST VENDORS OF APPLICATION SOFTWARE PRODUCTS

| REVENUE RANK | | NONCAPTIVE U.S. REVENUE (\$ MILLIONS) | | 1979/1980 PERCENT |
|--|---|---|---|---|
| 1980 1979 | COMPANY | 1979 | 1980 | CHANGE |
| 1 1 2 2 3 4 4 14 5 5 5 6 3 7 7 8 6 9 8 10 10 10 11 9 12 11 13 25 | International Business Machines Corporation (IBM) Management Science America, Inc. Kirchman Corporation McCormack and Dodge Insurance Systems of America Burroughs Corporation Digital Equipment Corporation (DEC) Technicon Medical Information Systems NCR Corporation Software International Corporation Honeywell, Inc. University Computing Company (WYLY) Anacomp, Inc. | \$ 75 32 14 7 11 15 10 10 10 9 | \$105 41 15 14 14 14 13 12 11 11 10 | 40% 26 11 99 33 (7) 40 30 20 23 10 22 276 |

- The 10 largest vendors of applications software have 18% of the applications software products marketplace.
- The leader in sales growth of applications software products is Anacomp, as shown in Exhibit IV-4.
 - Anacomp is primarily a processing services company specializing in the micrographics area.
 - About a third of Anacomp's growth in the applications software market is due to acquisitions.
- McCormack and Dodge is the fastest growing vendor of applications software products dedicated primarily to selling software products.
- DEC's strong showing on the list is a result of its strategy of decreasing its dependence on OEM vendors in the sale of turnkey type solutions to customers.

C. SYSTEMS SOFTWARE PRODUCTS

- The systems software marketplace is dominated by the computer manufacturers who make up half the list of the largest vendors of systems software shown in Exhibit IV-5.
- IBM, the leader, accounts for 34% of all systems software products sold in the U.S.
- The 10 largest vendors of systems software products share 54% of the systems software marketplace.
- Pansophic Systems is the largest independent systems software products vendor in the U.S.

LARGEST INCREASES IN REVENUES OF APPLICATIONS SOFTWARE PRODUCTS OVER \$10 MILLION

| | | NONCAPTIVE U.S. REVENUE (\$ MILLIONS) | | 1979/1980 |
|------|--|--|-------|-------------------|
| RANK | COMPANY | 1979 | 1980 | PERCENT CHANGE |
| 1 | Anacomp, Inc. | \$ 3 | \$ 10 | 276% |
| 2 | McCormack and Dodge | 7 | 14 | 99 |
| 3 | International Business Machines Corporation (IBM) | 75 | 105 | 40 |
| 4 | Digital Equipment Corporation (DEC) | 10 | 14 | 40 |
| 5 | Insurance Systems of America | 11 | 14 | 33 |

LARGEST VENDORS OF SYSTEMS SOFTWARE PRODUCTS

| REVEN RAN 1980 1 | IK | COMPANY | U.S. RI | PTIVE EVENUE LIONS) | 1979/1980 PERCENT CHANGE |
|------------------------|---|--|---|---|---|
| 13 14 15 | 1 2 4 3 5 6 7 10 8 9 12 11 15 16 13 | International Business Machines Corporation (IBM) Control Data Corporation (CDC) Honeywell, Inc. Burroughs Corporation Digital Equipment Corporation (DEC) NCR Corporation Pansophic Systems, Inc. Cullinane Corporation Hewlett-Packard Company Applied Data Research University Computing Company (WYLY) Cincom Systems, Inc. Software AG of North America, Inc. Computer Associates, Inc. Data General Corporation Boole and Babbage | \$350 70 30 35 25 25 16 13 15 14 11 13 7 7 | \$490 80 34 33 33 28 24 21 20 19 17 15 12 10 10 | 40% 14 13 (6) 32 12 50 62 33 38 52 21 67 43 0 |

- All of Pansophic's system software products are designed for largescale IBM computers.
- Pansophic's most successful product is Panvalet with more than 3,300 installations.
- Cullinane Corporation, eighth largest vendor, is the second largest independent systems software products vendor.
 - Cullinane's principal product is a data base management system called IDMS (Integrated Data Base Management System).
 - All of Cullinane's products are designed to operate on IBM and IBM compatible mainframes. A version of IDMS is available for the DEC PDP-11.
- The fastest growing systems software products vendors are shown in Exhibit IV-6.
- All are independent software products vendors. With the exception of University Computing Company (UCC), which has a substantial processing business, all are primarily in the software products business.
- The systems software products sales growth leader is Software AG of North America.
 - The company's principal product is ADABAS (the Adaptable DAta BAse System), a data base management system using inverted file techniques, data compression, space management, and automatic file protection.
 - ADABAS is sold primarily in the IBM marketplace. A DEC PDP-11 version is also available.
- UCC is the third fastest growing systems software products vendor.

LARGEST INCREASES IN REVENUES OF SYSTEMS SOFTWARE PRODUCTS OVER \$10 MILLION

| | | NONCAPTIVE U.S. REVENUE (\$ MILLIONS) | | 1979/1980 | |
|------|-------------------------------------|--|------|-------------------|--|
| RANK | COMPANY | 1979 | 1980 | PERCENT CHANGE | |
| 1 | Software AG of North America | \$ 7 | \$12 | 67% | |
| 2 | Cullinane Corporation | 13 | 21 | 62 | |
| 3 | University Computing Company (WYLY) | 11 | 17 | 52 | |
| 4 | Pansophic Systems | 16 | 24 | 50 | |
| 5 | Computer Associates | 7 | 10 | 43 | |

- UCC has been known since its founding as a processing services firm.
- It is now rapidly evolving into a software products firm as its software products sales have been growing at a rate more than double that of processing services sales.
- At least 10 different systems software products are sold by UCC.
- Computer Associates, like Software AG, has its roots in Europe. It is fifth on the list.
 - Computer Associates' products are all designed to operate on largescale IBM mainframes.
 - The company's principal product is CA-SORT, a sorting system which replaces IBM's sort/merge on IBM 360 and 370 series CPUs.

V PROFESSIONAL SERVICES



V PROFESSIONAL SERVICES

A. TOTAL PROFESSIONAL SERVICES

- Computer services companies with over \$10 million in revenue sell 68% of all professional services in the U.S.
- Companies which are primarily professional services companies have 61% of the market.
- The 10 largest vendors of professional services shown in Exhibit V-1 share 35% of the professional services market in the U.S.
- CSC, the largest professional services vendor, has 10% of the entire market.
- Only two computer manufacturers, IBM and CDC, are on the list. They are ranked numbers 4 and 8 respectively.
- Three Big Eight CPA firms are among the largest vendors of professional services.
 - Number 2 Arthur Andersen and Co.
 - Number 10 Peat, Marwick, and Mitchell.

LARGEST VENDORS OF PROFESSIONAL SERVICES

| REVENUE RANK 1980 1979 | COMPANY | U.S. RI | APTIVE EVENUE LIONS) | 1979/1980 PERCENT CHANGE |
|---|--|--|---|--|
| 1 1 2 3 3 3 2 4 4 5 5 5 6 6 6 7 7 8 8 8 9 10 10 11 11 11 9 12 14 13 13 13 14 19 15 16 16 12 17 17 18 15 19 25 20 18 21 23 | Computer Sciences Corporation (CSC) Arthur Andersen and Company System Development Corporation (SDC) International Business Machines Corporation (IBM) Mitre Corporation Electronic Data Systems Corporation (EDS) Planning Research Corporation (PRC) Control Data Corporation (CDC) Grumman Data Systems Peat, Marwick, Mitchell & Co. Systems Consultants, Inc. Science Applications, Inc. Systems and Computer Technology C.A.C.I., Inc. Ernst and Whinney Informatics, Inc. Arthur D. Little, Inc. American Management Systems, Inc. Lambda Technology Logicon Inc. Bolt Beranek and Newman, Inc. | \$273 120 133 100 99 64 55 41 40 42 30 31 21 26 33 25 27 18 23 | \$337 156 136 135 124 88 77 70 51 50 46 37 37 37 37 37 37 27 | 24% 30 2 35 25 27 21 27 25 25 10 25 19 79 40 (4) 24 10 50 17 |

- Number 5 Ernst and Whinney.
- A management consulting firm, Arthur D. Little, is seventeenth on the list.
- The fastest growing professional services firms are shown in Exhibit V-2.
- C.A.C.I., Inc. was the fastest growing professional services firm in 1980 with a 79% growth rate.
 - This publicly owned international corporation specializes in solving managerial and operational problems for government, commerce, and industry, and in the application of research, analysis, and computer software techniques.
 - Much of its revenue growth in 1980 resulted primarily from increased levels of business with existing customers.
- Lambda Technologies was recently acquired by General Electric Information Services Company.
- Some companies appearing on this list are not in the following subcategories because a finer estimate of revenue sources could not be determined with a high degree of accuracy.

B. GOVERNMENT PROFESSIONAL SERVICES

- Fifty-one percent of professional services were sold to federal, state, and local governments and their departments and agencies in 1980.
- A large portion of these sales were made by vendors with over \$10 million in computer services revenues.

LARGEST INCREASES IN REVENUES OF PROFESSIONAL SERVICES OVER \$25 MILLION

| | | NONCA U. REVE (\$ MILI | S. NUE | 1979/1980 | |
|------|--|---------------------------------|-----------|-------------------|--|
| RANK | COMPANY | 1979 | 1980 | PERCENT CHANGE | |
| 1 | C.A.C.I., Inc. | \$ 21 | \$ 37 | 79% | |
| ' | C.A.C.I., IIIC. | | · | | |
| 2 | Lambda Technology | 18 | 27 | 50 | |
| 3 | Ernst and Whinney | 26 | 37 | 40 | |
| 4 | International Business Machines Corporation (IBM) | 100 | 135 | 35 | |
| 5 | Arthur Andersen and Company | 120 | 156 | 30 | |
| 6 | Electronic Data Systems Corporation (EDS) | 69 | 88 | 27 | |
| 7 | Control Data Corporation (CDC) | 55 | 70 | 27 | |
| 8 | Bolt Beranek and Newman, Inc. | 20 | 25 | 27 | |
| 9 | Mitre Corporation | 99 | 124 | 25 | |
| 10 | Grumman Data Systems | 41 | 51 | 25 | |
| | | | | | |

- Forty-two percent of all professional services sales made to governments were made by the 10 largest vendors of professional services, as shown in Exhibit V 3.
- CSC is the largest vendor of professional services to governments. The majority of these sales were to the federal government.
- The fastest growing vendors of professional services to governments are shown in Exhibit V-4.
- Science Management Corporation is the fastest growing vendor, with 300% growth in 1980.
 - A major portion of this growth came from acquisitions.
 - Science Management's principal business is engineering and environmental consulting.
 - Their larger professional services clients include the U.S. Department of Housing and Urban Development, the U.S. Geological Survey, the U.S. Postal Services, and the U.S. Department of the Interior.
- Sterling Systems is the second fastest growing supplier of professional services to government organizations.
 - Approximately 75% of their work is done for the Department of Defense, Department of Transportation, and Department of Energy.
 - The balance of this professional services revenues comes from work done for Health and Human Services and Social Security.

LARGEST VENDORS OF GOVERNMENT PROFESSIONAL SERVICES

| REVENU RANK 1980 197 | COMPANY | U.S. RE | APTIVE EVENUE LIONS) | 1979/1980 PERCENT CHANGE |
|----------------------------|--|--|--|--|
| 1 | Computer Sciences Corporation (CSC) System Development Corporation (SDC) Electronic Data Systems Corporation (EDS) Planning Research Corporation (PRC) Grumman Data Systems Systems Consultants, Inc. Systems and Computer Technology C.A.C.I., Inc. Logicon, Inc. Analysts International Corporation Bolt Beranek and Newman, Inc. Calculon Corporation American Management Systems, Inc. Technology Development of California Science Management Corporation OAO Softech, Inc. Computer Data Systems Sterling Systems | \$260 125 61 56 37 38 31 20 23 16 15 14 14 9 3 | \$319 125 78 67 46 41 37 36 27 20 19 16 15 15 12 12 11 | 23% 0 28 21 25 8 19 83 17 28 27 14 11 79 300 26 57 38 83 |

LARGEST INCREASES IN REVENUES OF GOVERNMENT PROFESSIONAL SERVICES OVER \$10 MILLION

| | | NONCA U. REVE (\$ MILI | S. | 1979/1980 | |
|------|--------------------------------|---------------------------------|------|-------------------|--|
| RANK | COMPANY | 1979 | 1980 | PERCENT CHANGE | |
| | | | | | |
| 1 | Science Management Corporation | \$ 3 | \$12 | 300% | |
| 2 | Sterling Systems | 6 | 11 | 83 | |
| 3 | C.A.C.I., Inc. | 20 | 36 | 83 | |
| 4 | Softech, Inc. | 8 | 12 | 57 | |
| 5 | Computer Data Systems | 8 | 11 | 38 | |

C. COMMERCIAL PROFESSIONAL SERVICES

- The largest vendors of professional services to commercial clients are shown in Exhibit V-5.
- Ernst and Whinney, a CPA firm, was the largest vendor of professional services to commercial clients in 1980.
- Since Lambda Technology's acquisition by GEISCO, Advanced Systems, Inc.,
 became the largest independent vendor of professional services to commercial clients, most of which are training services.
- Four of the vendors, MCAUTO, CSC, ADP, and EDS derive significant revenues from processing services.
- Lambda Technology led the list of the fastest growing vendors of professional services to commercial clients, as shown in Exhibit V-6.

LARGEST VENDORS OF COMMERCIAL PROFESSIONAL SERVICES

| RA | ENUE NK 1979 | COMPANY | U.S. RE | PTIVE EVENUE LIONS) | 1979/1980 PERCENT CHANGE |
|---|--|--|---|--|---|
| 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 | 1 2 4 6 3 10 5 9 12 14 8 15 11 16 13 | Ernst and Whinney Lambda Technology Advanced Systems, Inc. Computer Sciences Corporation (CSC) McDonnell Douglas Automation Company (MCAUTO) Automatic Data Processing, Inc. (ADP) American Management Systems, Inc. Keane Associates, Inc. Systems and Programming Resources, Inc. Software Design Associates, Inc. AGS Computers, Inc. System Development Corporation (SDC) Computer Horizons Electronic Data Systems Corporation (EDS) Planning Research Corporation (PRC) Compuware | \$25 17 14 13 16 10 13 11 9 8 11 8 9 8 | \$35 26 19 18 17 15 15 12 12 12 12 11 11 10 10 | 40% 53 36 39 10 50 10 40 46 2 38 17 25 21 |

LARGEST INCREASES IN REVENUES OF COMMERCIAL PROFESSIONAL SERVICES OVER \$10 MILLION

| | | NONCA U. REVE (\$ MILI | s. | 1979/1980 | |
|------|---------------------------------------|---------------------------------|------|-------------------|--|
| RANK | COMPANY | 1979 | 1980 | PERCENT CHANGE | |
| 1 | Lambda Technology | \$17 | \$26 | 53% | |
| 2 | Automatic Data Processing, Inc. (ADP) | 10 | 15 | 50 | |
| 3 | Compuware | 7 | 10 | 48 | |
| 4 | Software Design Associates, Inc. | 8 | 12 | 46 | |
| 5 | Ernst and Whinney | 25 | 35 | 40 | |

APPENDIX A: ALPHABETICAL LISTING OF THE INPUT DIRECTORY



APPENDIX A: ALPHABETICAL LISTING OF THE INPUT DIRECTORY

• The companies in the INPUT Directory who are the largest vendors of noncaptive U.S. computer services revenues in 1980 are listed in alphabetical order, along with their ranking, in Exhibit A-1.

EXHIBIT A-1 ALPHABETICAL LISTING OF THE INPUT DIRECTORY

| COMPANY | RANKING IN THE INPUT DIRECTORY BY NONCAPTIVE U.S. COMPUTER SERVICES REVENUE, 1980 |
|---|---|
| Accounting Corporation of America Advanced Systems, Inc. Advanced Computer Techniques Corporation ADVO Systems, Inc. (ADVO) Affiliated Computer Systems | 156 95 163 63 139 |
| Agency Records Control, Inc. AGS Computers, Inc. American Management Systems, Inc. Amherst Associates, Inc. Anacomp, Inc. | 114 152 37 168 28 |
| Analysts International Corporation Applied Data Research Apple Computer Arthur Andersen and Company Arthur D. Little, Inc. | 91 86 175 9 58 |
| Arthur Young and Co. Associated Press Astradyne Computer Industries Automatic Data Processing, Inc. (ADP) Automated Concepts | 82 141 174 4 157 |
| Bank of America Corp. BDM International Boeing Computer Services, Inc. (BCS) Bolt Beranek and Newman, Inc. Boole and Babbage | 26 104 17 76 179 |
| Booz-Allen and Hamilton, Inc. Bowne Information Systems, Inc. Bradford National Corporation Bunker Ramo Corporation Burroughs Corporation | 134 132 12 48 30 |

ALPHABETICAL LISTING OF THE INPUT DIRECTORY

| COMPANY | RANKING IN THE INPUT DIRECTORY BY NONCAPTIVE U.S. COMPUTER SERVICES REVENUE, 1980 |
|---|---|
| Cable Data Calculon Corporation CCH Computax, Inc. CGA Computer Associates Chase Manhattan Bank | 75 111 32 98 18 |
| Cincom Systems, Inc. Citicorp Comdata Network Computer Sciences Corporation (CSC) Compuserve, Inc. (Compuserv Network) | 109 45 131 3 77 |
| Computer Task Group, Inc. Computer Sharing Services, Inc. Computer Network Corporation (COMNET) Computer Company, The Computer Data Systems | 89 97 100 101 113 |
| Compuware Computer Horizons Computer Associates, Inc. Comshare, Inc. Control Data Corporation (CDC) | 143 166 170 35 2 |
| Continuum Coopers and Lybrand Cullinane Corporation Cutler Williams, Inc. Cybernetics and Systems | 128 84 92 135 150 |
| Cycare Systems C.A.C.I., Inc. DASD Corporation Data Resources, Inc. (DRI) Datacrown, Inc. | 127 53 93 51 120 |

ALPHABETICAL LISTING OF THE INPUT DIRECTORY

| COMPANY | RANKING IN THE INPUT DIRECTORY BY NONCAPTIVE U.S. COMPUTER SERVICES REVENUE, 1980 |
|--|---|
| Data General Corporation Data Communications Corporation Deloitte, Haskins and Sells Dial Computer Systems Corporation Digital Equipment Corporation (DEC) | 124 126 158 133 36 |
| Digicon, Inc. Dow Jones Information Services, Inc. DST, Inc. Dyatron Corp. Electronic Data Systems Corporation (EDS) | 94 146 74 5 |
| Equifax, Inc. Ernst and Whinney Execucom Systems Corporation Fast-Tax First Data Resources, Inc. | 40 59 76 66 41 |
| First Computer Corporation General Electric Information Services Company Geosource, Inc. Grumman Data Systems GTE Telenet Information Systems | 107 6 25 38 67 |
| Hewlett-Packard Company Honeywell, Inc. Informatics, Inc. Information Science, Inc. Information Systems Design, Inc. | 62 24 16 129 142 |
| Insurance Systems of America International Business Machines Corporation (IBM) International Computaprint Corporation Intermetrics, Inc. Intel Systems Corporation | 90 1 99 140 169 |

ALPHABETICAL LISTING OF THE INPUT DIRECTORY

| COMPANY | RANKING IN THE INPUT DIRECTORY BY NONCAPTIVE U.S. COMPUTER SERVICES REVENUE, 1980 |
|---|---|
| Keane Associates, Inc. Keydata Corporation Kirchman Corporation Lambda Technology Litton Mellonics Lockheed Information Systems Logicon Inc. Management Science America, Inc. Manufacturing Data Systems, Inc. (MDSI) Martin Marietta Data Systems | 110 155 81 70 103 108 71 50 65 56 |
| Mathematica Inc. McCormack and Dodge McDonnell Douglas Automation Company (MCAUTO) Mead Corporation Medicus Systems Corporation | 145 130 11 79 151 |
| Mellon Bank Data Center Mitre Corporation Monchik-Webber National CSS, Inc. National Data Corporation | 52 14 161 15 29 |
| National Sharedata Corporation NCR Corporation Neshaminey Valley Information Processing Nielsen (A.C.) Company NLT Computer Services Corporation | 105 10 178 43 73 |
| OAO Ohio Cooperative Library Corporation (OCLC) Online Business Systems Optimum Systems, Inc. (OSI) Pansophic Systems, Inc. | 123 72 164 78 80 |

ALPHABETICAL LISTING OF THE INPUT DIRECTORY

| COMPANY | RANKING IN THE INPUT DIRECTORY BY NONCAPTIVE U.S. COMPUTER SERVICES REVENUE, 1980 |
|---|---|
| Peat, Marwick, Mitchell & Co. Pentamation Enterprises, Inc. Pharmaceutical Card Systems Planning Research Corporation (PRC) Policy Management Systems | 42 122 138 13 119 |
| Poorman-Douglas Corporation Price Waterhouse & Co. Proprietary Computer Systems Quotron Systems, Inc. Rand Information Systems, Inc. | 177 160 173 34 144 |
| Rapidata, Inc. Remote Computing Corporation Reynolds and Reynolds Company, The Safeguard Business Systems, Inc. Safecom, Inc. | 96 154 47 136 171 |
| Science Applications, Inc. Science Management Corporation Science Dynamics Corporation Scientific Computers Inc. Securities Industry Automation | 55 116 137 162 22 |
| SEI Corporation Seismographic Services Corporation Seiscom Delta Shared Medical Systems Corporation Sigma Data Computing | 87 60 118 20 172 |
| Softech, Inc. Software Design Associates, Inc. Software AG of North America, Inc. Software International Corporation Sperry Corporation | 112 125 149 153 27 |

ALPHABETICAL LISTING OF THE INPUT DIRECTORY

| COMPANY | RANKING IN THE INPUT DIRECTORY BY NONCAPTIVE U.S. COMPUTER SERVICES REVENUE, 1980 |
|--|---|
| Spiridillis Associates Standard and Poors Corporation Statistical Tabulating Corporation Sterling Systems STSC, Inc. | 165 102 69 159 83 |
| Sun Information Services Company System Development Corporation (SDC) Systems Consultants, Inc. Systems and Computer Technology Systematics | 61 8 44 57 64 |
| Systems and Programming Resources, Inc. Systems and Applied Sciences Systems Research Laboratories Tandy Corporation Technican Medical Information Systems | 147 148 167 115 88 |
| Technology Development of California Telecredit, Inc. Telos Computing Texas Instruments Touche Ross & Co. | 121 46 106 21 117 |
| Trans Union Corporation TRW Information Services Tymshare, Inc. United Information Systems University Computing Company (WYLY) | 49 31 7 19 39 |
| U.S. Datacorp Western Geophysical Westinghouse Corporation Xerox Computer Services | 85 23 54 33 |

APPENDIX B: OTHER SERVICES



APPENDIX B: OTHER SERVICES

- The primary purpose of the research for this study was to identify companies with more than \$10 million in noncaptive U.S. computer services revenues; however the research produced information on other sources of revenue which is presented in this appendix.
- Data were gathered on the vendors' participation in turnkey systems and noncaptive foreign computer services.
- Exhibit B-I shows the largest vendors of turnkey systems among the 179
 largest computer services vendors.
- Exhibit B-2 shows those companies with over \$10 million in turnkey systems revenue which were the fastest growing from 1979 to 1980.
- Exhibit B-3 shows the largest vendors of noncaptive foreign computer services.
 - Data on this exhibit were gathered only for U.S. computer services companies or foreign companies with a significant amount of U.S. noncaptive computer services revenue.
 - Foreign computer services companies were specifically excluded from this study.

LARGEST COMPUTER SERVICES VENDORS OF TURNKEY SYSTEM

| | ENUE | | U.S. RI | APTIVE EVENUE LIONS) | 1979/1980 PERCENT | |
|------|------|---|---------|----------------------------|----------------------|--|
| 1980 | 1979 | COMPANY | 1979 | 1980 | CHANGE | |
| 1 | 1 | Reynolds and Reynolds Company, The | \$45 | \$52 | 16% | |
| 2 | 2 | Logicon Inc. | 25 | 29 | 17 | |
| 3 | 3 | Automatic Data Processing, Inc. (ADP) | 15 | 20 | 33 | |
| 4 | 7 | McDonnell Douglas Automation Company (MCAUTO) | 12 | 20 | 73 | |
| 5 | 30 | University Computing Company (WYLY) | 0 | 19 | ∞ | |
| 6 | 8 | Manufacturing Data Systems, Inc. (MDSI) Agency Records Control, Inc. Trans Union Corporation Shared Medical Systems Corporation Medicus Systems Corporation | 12 | 18 | 53 | |
| 7 | 4 | | 13 | 16 | 23 | |
| 8 | 9 | | 10 | 16 | 60 | |
| 9 | 5 | | 12 | 16 | 29 | |
| 10 | 6 | | 12 | 15 | 25 | |

LARGEST INCREASES IN REVENUES OF TURNKEY SYSTEMS OF COMPUTER SERVICES VENDORS OVER \$10 MILLION

| | | NONCAPTIVE U.S. REVENUE (\$ MILLIONS) | | 1979/1980 |
|------|------------------------------|--|------|-------------------|
| RANK | COMPANY | 1979 | 1980 | PERCENT CHANGE |
| 1 | McDonnell Douglas Automation | \$12 | \$20 | 73% |
| 2 | Trans Union Corporation | 10 | 16 | 60 |
| 3 | Manufacturing Data Systems | 12 | 18 | 53 |
| 4 | Automatic Data Processing | 15 | 20 | 33 |
| 5 | Shared Medical Systems | 12 | 16 | 29 |

LARGEST VENDORS OF FOREIGN COMPUTER SERVICES

| REVENUE RANK | | | | APTIVE EIGN ENUE LIONS) | 1979/1980 PERCENT |
|--|--|---|---|---|--|
| 1980 | 1979 | COMPANY | 1979 | 1980 | CHANGE |
| 1 2 3 4 5 6 7 8 9 | 1 4 2 3 6 5 7 8 10 9 | General Electric Information Services Company Computer Sciences Corporation (CSC) Control Data Corporation (CDC) Datacrown, Inc. Automatic Data Processing, Inc. (ADP) University Computing Company (WYLY) Arthur Andersen and Company Martin Marietta Data Systems Comshare, Inc. Electronic Data Systems Corporation (EDS) | \$110 48 70 48 37 46 32 25 20 | \$145 95 80 55 46 41 41 34 26 | 32% 98 14 15 26 1 28 60 67 27 |
| 11 12 13 14 15 16 17 18 19 | 13 11 12 17 14 15 16 22 18 | Western Geophysical Geosource, Inc. Cincom Systems, Inc. Texas Instruments Informatics, Inc. United Information Systems Applied Data Research Management Science America, Inc. Seismographic Services Corporation | 18 18 18 11 15 13 11 5 | 24 23 22 21 20 17 14 11 | 33 25 21 91 32 25 28 102 18 |

- Exhibit B-4 shows the U.S. computer services companies with the fastest growing foreign revenues.
- Exhibits B-5 and B-6 show the largest and fastest growing companies' total noncaptive computer services revenues.

LARGEST INCREASES IN REVENUES OF FOREIGN COMPUTER SERVICES OVER \$10 MILLION

| | | NONCAPTIVE FOREICN REVENUE (\$ MILLIONS) | | 1979/1980 |
|------|-------------------------------|---|------|-------------------|
| RANK | COMPANY | 1979 | 1980 | PERCENT CHANGE |
| 1 | Management Science America | \$ 5 | \$11 | 102% |
| 2 | Computer Sciences Corporation | 48 | 95 | 98 |
| 3 | Texas Instruments | 11 | 21 | 91 |
| 4 | Comshare, Inc. | 20 | 34 | 67 |
| 5 | Martin Marietta Data Systems | 25 | 41 | 60 |

EXHIBIT B-5

LARGEST VENDORS OF U.S. AND FOREIGN COMPUTER SERVICES

| | ENUE NK | | | APTIVE ENUE* LIONS) | 1979/1980 PERCENT | GROWTH |
|------------------------|------------------|--|---------------------------------|---------------------------------|---------------------------|--------------------------------|
| 1 98 0 | 1979 | COMPANY | 1979 | 1980 | CHANGE | RANK |
| 1 | 2 | International Business Machines Corporation (IBM) Control Data Corporation (CDC) Computer Sciences Corporation (CSC) Automatic Data Processing, Inc. (ADP) Electronic Data Systems Corporation (EDS) | \$525 | \$730 | 39% | 41 |
| 2 | 1 | | 548 | 640 | 17 | 128 |
| 3 | 3 | | 415 | 560 | 35 | 54 |
| 4 | 4 | | 385 | 481 | 25 | 83 |
| 5 | 5 | | 325 | 414 | 27 | 77 |
| 6 7 8 9 10 | 6 9 7 8 | General Electric Information Services Company Arthur Andersen and Company Tymshare, Inc. System Development Corporation (SDC) McDonnell Douglas Automation Company (MCAUTO) | 285 160 165 163 123 | 347 205 184 177 140 | 22 28 12 9 13 | 100 74 148 156 140 |
| 11 | 10 | NCR Corporation Bradford National Corporation National CSS, Inc. Informatics, Inc. Planning Research Corporation (PRC) | 125 | 139 | 11 | 149 |
| 12 | 13 | | 110 | 130 | 18 | 124 |
| 13 | 15 | | 102 | 127 | 25 | 92 |
| 14 | 12 | | 112 | 126 | 12 | 146 |
| Ø 15 | 14 | | 104 | 125 | 20 | 110 |
| 16 | 16 | Mitre Corporation United Information Systems Boeing Computer Services, Inc.(BCS) Texas Instruments Western Geophysical | 99 | 124 | 25 | 82 |
| 17 | 17 | | 95 | 115 | 21 | 103 |
| 18 | 18 | | 93 | 115 | 24 | 95 |
| 19 | 25 | | 70 | 108 | 54 | 20 |
| 20 | 21 | | 77 | 106 | 38 | 45 |
| 21 | 22 | Chase Manhattan Bank | 75 | 100 | 33 | 56 |
| 22 | 20 | Geosource, Inc. | 80 | 100 | 25 | 84 |
| 23 | 19 | University Computing Company (WYLY) | 87 | 99 | 14 | 138 |
| 24 | 24 | Shared Medical Systems Corporation | 70 | 91 | 29 | 71 |
| 25 | 28 | Comshare, Inc. | 67 | 88 | 32 | 63 |
| 26 | 23 | Securities Industry Automation Martin Marietta Data Systems Honeywell, Inc. Bank of America Corp. Anacomp, Inc. | 71 | 86 | 21 | 104 |
| 27 | 33 | | 55 | 78 | 43 | 33 |
| 28 | 27 | | 69 | 78 | 13 | 141 |
| 29 | 29 | | 63 | 74 | 18 | 121 |
| 30 | 50 | | 38 | 73 | 89 | 7 |
| 31 | 32 | Datacrown, Inc. Sperry Corporation National Data Corporation Burroughs Corporation CCH Computax, Inc. | 60 | 71 | 18 | 123 |
| 32 | 30 | | 62 | 70 | 13 | 142 |
| 33 | 34 | | 54 | 67 | 25 | 90 |
| 34 | 26 | | 70 | 66 | (6) | 173 |
| 35 | 36 | | 49 | 62 | 26 | 80 |
| 36 | 31 | TRW Information Services Xerox Computer Services Quotron Systems, Inc. Digital Equipment Corporation (DEC) American Management Systems, Inc. | 62 | 62 | 0 | 170 |
| 37 | 35 | | 50 | 59 | 17 | 126 |
| 38 | 40 | | 43 | 57 | 32 | 62 |
| 39 | 44 | | 40 | 54 | 35 | 53 |
| 40 | 39 | | 44 | 53 | 20 | 111 |

^{*}COMPUTER MANUFACTURERS' REVENUES DO NOT INCLUDE FOREIGN COMPUTER SERVICES REVENUES

| REVE RA 1980 | | COMPANY | NONCA REVE (\$ MILI | NUE* | 1979/1980 PERCENT CHANGE | GROWTH RANK |
|--------------------|-----|---|---------------------------|------|--------------------------------|----------------|
| 41 | 41 | Grumman Data Systems Equifax, Inc. Management Science America, Inc. First Data Resources, Inc. Peat, Marwick, Mitchell & Co. | \$43 | \$53 | 25% | 81 |
| 42 | 37 | | 47 | 53 | 13 | 143 |
| 43 | 51 | | 38 | 52 | 37 | 47 |
| 44 | 38 | | 46 | 50 | 9 | 157 |
| 45 | 45 | | 40 | 50 | 25 | 85 |
| 46 | 46 | Data Resources, Inc. (DRI) Nielsen (A.C.) Company Systems Consultants, Inc. Seismographic Services Corporation Reynolds and Reynolds Company, The | 40 | 48 | 20 | 117 |
| 47 | 47 | | 40 | 47 | 18 | 125 |
| 48 | 42 | | 42 | 46 | 10 | 154 |
| 49 | 52 | | 37 | 46 | 24 | 93 |
| 50 | 49 | | 39 | 46 | 16 | 135 |
| 51 | 139 | Citicorp C.A.C.I., Inc. Telecredit, Inc. Bunker Ramo Corporation Trans Union Corporation | 11 | 45 | 309 | 2 |
| 52 | 66 | | 26 | 45 | 73 | 12 |
| 53 | 53 | | 37 | 44 | 18 | 122 |
| 54 | 48 | | 40 | 43 | 8 | 159 |
| 55 | 43 | | 41 | 43 | 6 | 163 |
| 56 | 56 | Mellon Bank Data Center Cincom Systems, Inc. Westinghouse Corporation Science Applications, Inc. Digicon, Inc. | 30 | 40 | 33 | 57 |
| 57 | 54 | | 33 | 40 | 21 | 109 |
| 58 | 63 | | 27 | 38 | 41 | 36 |
| 59 | 57 | | 30 | 37 | 25 | 91 |
| 60 | 68 | | 26 | 37 | 46 | 29 |
| 61 | 62 | Applied Data Research Systems and Computer Technology Arthur D. Little, Inc. Ernst and Whinney Manufacturing Data Systems, Inc. (MDSI) | 29 | 37 | 29 | 69 |
| 62 | 55 | | 31 | 37 | 19 | 118 |
| 63 | 58 | | 30 | 37 | 23 | 96 |
| 64 | 65 | | 26 | 37 | 40 | 38 |
| 65 | 60 | | 30 | 36 | 19 | 119 |
| 66 | 78 | Sun Information Services Company | 20 | 35 | 75 | 11 |
| 67 | 69 | Hewlett-Packard Company | 25 | 34 | 36 | 52 |
| 68 | 64 | ADVO Systems, Inc. (ADVO) | 26 | 32 | 20 | 116 |
| 69 | 67 | Systematics | 26 | 31 | 22 | 98 |
| 70 | 72 | Fast-Tax | 24 | 30 | 25 | 86 |
| 71 | 70 | GTE Telenet Information Systems Dyatron Corp. Statistical Tabulating Corporation Mead Corporation Lambda Technology | 25 | 29 | 16 | 136 |
| 72 | 82 | | 20 | 29 | 47 | 26 |
| 73 | 59 | | 30 | 28 | (8) | 174 |
| 74 | 80 | | 20 | 27 | 36 | 50 |
| 75 | 90 | | 18 | 27 | 50 | 23 |
| 76 | 73 | Logicon Inc. Ohio Cooperative Library Corporation (OCLC) Cullinane Corporation NLT Computer Services Corporation Advanced Systems, Inc. | 23 | 27 | 17 | 129 |
| 77 | 74 | | 23 | 27 | 18 | 120 |
| 78 | 89 | | 18 | 27 | 46 | 28 |
| 79 | 96 | | 18 | 26 | 50 | 22 |
| 80 | 85 | | 19 | 26 | 37 | 49 |

^{*}COMPUTER MANUFACTURERS' REVENUES DO NOT INCLUDE FOREIGN COMPUTER SERVICES REVENUES

| REVENUE RANK 1980 1979 | | COMPANY | | APTIVE ENUE* LIONS) | 1979/1980 PERCENT CHANGE | GROWTH RANK |
|---------------------------------|--------------------------------|---|------------------------------|------------------------------------|--------------------------------|--------------------------------|
| 81 82 83 84 85 | 107 81 83 88 61 | Cable Data Bolt Beranek and Newman, Inc. Compuserve, Inc. (Compuserve Network) STSC, Inc, Optimum Systems, Inc. (OSI) | \$16 20 19 18 30 | \$26 25 25 25 25 25 | 65% 27 30 37 (17) | 15 79 68 46 178 |
| 86 87 88 89 90 | 102 91 79 92 86 | Pansophic Systems, Inc. Kirchman Corporation Arthur Young and Co. Sei Corporation Coopers and Lybrand | 16 18 20 18 19 | 24 24 24 23 23 | 50 33 20 28 21 | 24 58 112 76 105 |
| 91 92 93 94 95 | 76 97 98 114 77 | U.S. Datacorp Insurance Systems Of America Technican Medical Information Systems Computer Task Group, Inc. Rapidata | 21 17 17 14 20 | 23 22 22 22 22 21 | 9 30 30 59 5 | 155 65 66 17 165 |
| 96 97 98 99 | 101 109 93 94 112 | Analysts International Corporation Seiscom Delta DASD Corporation Dow Jones Information Services, Inc. Computer Sharing Services, Inc. | 17 15 18 18 14 | 21 21 21 21 21 20 | 28 40 17 17 43 | 72 37 130 131 32 |
| 101 102 103 104 105 | 84 100 95 75 116 | CGA Computer Associates International Computaprint Corporation Lockheed Information Systems Computer Network Corporation (COMNET) Computer Company, The | 19 17 18 22 13 | 20 20 20 20 20 19 | 5 21 12 (10) 46 | 166 107 144 176 27 |
| 106 107 108 109 110 | 99 108 117 118 119 | Standard and Poors Corporation Data Communications Corporation Litton Mellonics BDM International Computer Associates, Inc. | 17 15 13 13 13 | 19 19 18 18 18 | 12 22 40 41 39 | 147 101 39 35 43 |
| | 71 121 113 134 106 | National Sharedata Corporation Telos Computing First Computer Corporation Softech Inc. Keane Associates, Inc. | 25 13 14 11 16 | 18 18 18 18 17 | (28) 44 29 57 10 | 179 30 70 18 153 |
| 116 117 118 119 120 | 110 103 87 122 131 | Calculon Corporation Agency Records Control, Inc. Rand Information Systems, Inc. Policy Management Systems Computer Data Systems | 15 16 19 13 12 | 17 17 17 17 17 | 13 6 (10) 34 38 | 139 162 175 55 44 |

^{*}COMPUTER MANUFACTURERS' REVENUES DO NOT INCLUDE FOREIGN COMPUTER SERVICES REVENUES

| REVENUE RANK 1980 1979 | | COMPANY | | APTIVE NUE* LIONS) | 1979/1980 PERCENT CHANGE | GROWTH RANK |
|---------------------------------|---------------------------------|--|--------------------|----------------------------|--------------------------------|--------------------------|
| 121 | 105 | Advanced Computer Techniques Corporation | \$16 | \$16 | 3% | 168 |
| 122 | 115 | Information Science, Inc. | 13 | 16 | 21 | 106 |
| 123 | 123 | Boole and Babbage | 13 | 16 | 28 | 75 |
| 124 | 169 | McCormack and Dodge | 8 | 16 | 111 | 5 |
| 125 | 147 | Tandy Corporation | 10 | 16 | 60 | 16 |
| 126 127 128 129 130 | 178 120 173 124 166 | Science Management Corporation Touche Ross & Co. Continuum Software International Corporation Technology Development of California | 13 7 13 9 | 16 16 16 16 15 | 300 23 143 24 79 | 3 97 4 94 10 |
| 131 | 125 | Pentamation Enterprises, Inc. Software Design Associates, Inc. OAO Data General Corporation Software AG of North America, Inc. | 13 | 15 | 21 | 108 |
| 132 | 140 | | 11 | 15 | 36 | 51 |
| 133 | 128 | | 12 | 15 | 25 | 87 |
| 134 | 111 | | 15 | 15 | 0 | 171 |
| 135 | 157 | | 9 | 15 | 67 | 14 |
| 136 | 143 | Cycare Systems Comdata Network Bowne Information Systems, Inc. Dial Computer Systems Corporation Booz-Allen and Hamilton, Inc. | 11 | 15 | 37 | 48 |
| 137 | 135 | | 11 | 14 | 28 | 73 |
| 138 | 126 | | 12 | 14 | 17 | 134 |
| 139 | 141 | | 11 | 14 | 27 | 78 |
| 140 | 129 | | 12 | 14 | 17 | 132 |
| 141 | 136 | Cutler Williams, Inc. Keydata Corporation Safeguard Business Systems, Inc. Science Dynamics Corporation Mathematica Inc. | 11 | 14 | 25 | 88 |
| 142 | 104 | | 16 | 14 | (13) | 177 |
| 143 | 138 | | 11 | 14 | 25 | 89 |
| 144 | 145 | | 10 | 14 | 33 | 61 |
| 145 | 154 | | 9 | 13 | 43 | 31 |
| 146 | 142 | Pharmaceutical Card Systems Affiliated Computer Systems Intermetrics, Inc. Associated Press Intel Systems Corporation | 11 | 13 | 22 | 102 |
| 147 | 155 | | 9 | 13 | 42 | 34 |
| 148 | 148 | | 10 | 13 | 30 | 67 |
| 149 | 130 | | 12 | 13 | 8 | 158 |
| 150 | 137 | | 11 | 13 | 17 | 127 |
| 151 | 179 | Execucom Systems Corporation Information Systems Design, Inc. Compuware Accounting Corporation Of America DST, Inc. | 2 | 13 | 459 | 1 |
| 152 | 127 | | 12 | 13 | 7 | 161 |
| 153 | 165 | | 9 | 13 | 52 | 21 |
| 154 | 149 | | 10 | 12 | 20 | 113 |
| 155 | 158 | | 9 | 12 | 33 | 59 |
| 156 | 164 | Systems And Programming Resources, Inc. Systems And Applied Sciences Cybernetics And Systems Medicus Systems Corporation AGS Computers, Inc. | 9 | 12 | 40 | 40 |
| 157 | 174 | | 7 | 12 | 85 | 8 |
| 158 | 150 | | 10 | 12 | 20 | 114 |
| 159 | 151 | | 10 | 12 | 20 | 115 |
| 160 | 132 | | 12 | 12 | 4 | 167 |
| | | | | | | |

^{*}COMPUTER MANUFACTURERS' REVENUES DO NOT INCLUDE FOREIGN COMPUTER SERVICES REVENUES

| REVENUE RANK | | REV | APTIVE ENUE* LIONS) | 1979/1980 PERCENT CHANGE | |
|--|--|---|--|---|---|
| 1980 1979 | COMPANY | 1979 | 1980 | | |
| 161 133 162 144 163 159 164 176 165 168 166 153 167 167 168 146 169 172 170 171 | Remote Computing Corporation Automated Concepts Deloitte, Haskins and Sells Sterling Systems Systems Research Laboratories Price Waterhouse & Co. Monchik-Webber Scientific Computers Inc. Online Business Systems Spiridillis Associates | \$12 10 9 6 8 10 8 10 7 | \$12 11 11 11 11 11 11 11 11 | 2% 11 22 83 33 16 31 7 54 50 | 169 150 99 9 60 137 64 160 19 25 |
| 171 160 172 175 173 152 174 161 175 162 176 170 177 177 178 156 | Computer Horizons Amherst Associates, Inc. Safecom, Inc. Sigma Data Computing Proprietary Computer Systems Astradyne Computer Industries Apple Computer Poorman-Douglas Corporation | 9 6 10 9 9 7 5 9 | 11 10 10 10 10 10 | 17 68 0 11 11 39 100 6 | 133 13 172 151 152 42 6 164 |

^{*}COMPUTER MANUFACTURERS' REVENUES DO NOT INCLUDE FOREIGN COMPUTER SERVICES REVENUES

LARGEST INCREASES IN REVENUES OF U.S. AND FOREIGN COMPUTER SERVICES OVER \$50 MILLION

| | | | to the same of the | | |
|------|---|-------|--------------------------|-------------------|--|
| | | | APTIVE ENUE LIONS) | 1979/1980 | |
| RANK | COMPANY | 1979 | 1980 | PERCENT CHANGE | |
| | | | | | |
| 1 | Anacomp, Inc. | \$ 38 | \$ 73 | 89% | |
| 2 | Texas Instruments | 70 | 108 | 54 | |
| 3 | Martin Marietta Data Systems | 55 | 78 | 43 | |
| 4 | International Business Machines Corporation (IBM)* | 525 | 730 | 39 | |
| 5 | Western Geophysical | 77 | 106 | 38 | |
| 6 | Management Science America | 38 | 52 | 37 | |
| 7 | Digital Equipment Corporation* | 40 | 54 | 35 | |
| 8 | Computer Sciences Corporation | 415 | 560 | 35 | |
| 9 | Chase Manhattan Bank | 75 | 100 | 33 | |
| 10 | Quotron Systems | 43 | 57 | 32 | |
| | | | | | |

^{*}COMPUTER MANUFACTURERS' REVENUES DO NOT INCLUDE FOREIGN COMPUTER SERVICES REVENUES

APPENDIX C: DEFINITION OF TERMS



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REVENUES

TOTAL COMPUTER SERVICES REVENUES - Revenues received from services provided by vendors which perform data processing functions using vendor computers (processing services), or assist users to perform such functions on

their own computers (software products and/or professional services).

CAPTIVE COMPUTER SERVICES REVENUES - Revenues received from users

who are part of the same parent corporation as the vendors.

NONCAPTIVE COMPUTER SERVICES REVENUES - Revenues received for

computer services provided within the United States from uers who are not

part of the same parent corporation as the vendor.

NONCAPTIVE FOREIGN COMPUTER SERVICES REVENUES - Revenues

received for computer services provided outside the United States from users

who are not part of the same parent corporation as the vendor.

SERVICE MODES B.

COMPUTER SERVICES - These are services provided by vendors which perform data

processing functions using vendor computers (processing services) or assist users to perform such functions on their own computers (software products and/or professional services).

PROCESSING SERVICES

- Remote Computing Services. Provision of data processing to a user by means of terminals at the user's site(s) connected by a data communications network to the vendor's central computer. The three submodes of RCS are:
 - Interactive (timesharing) is characterized by interaction of the user with the system, primarily for problem solving timesharing but also for data entry and transaction processing: the user is on-line to the program/files.
 - Remote Batch is where the user hands over control of a job to the vendor's computer which schedules job execution according to priorities and resource requirements.
 - Data Base inquiry is characterized by the retrieval of information from a vendor maintained data base. This may be owned by the vendor or a third party.
 - User Site Hardware Services (USHS). These are offerings, typically provided by RCS vendors, which place programmable hardware on the user site (as compared to the EDP center). USHS offers:
 - Access to a communications network.

- Access through the network to the RCS vendor's larger computers.
- Significant software as part of the service.
- <u>Batch Services</u>. This includes data processing performed at vendors' sites of user programs and/or data which are physically transported (as opposed to electronically by telecommunications media) to and/or from those sites. Data entry and data output services, such as keypunching and COM processing, are also included. Batch services include those expenditures by users which take their data to a vendor site which has a terminal connected to a remote computer used for the actual processing.
- Facilities Management (FM). (Also referred to as "Resource Management" or "Systems Management.") The management of all or part of a user's data processing functions under a long-term contrct (not less than one year). To qualify as FM, the contractor must directly plan and control as well as operate the facility provided to the user on-site through communications lines or mixed mode. Simply providing resources, even though under a long-term contract, and/or providing for all of a users' processing needs, does not necessarily qualify as FM.

PROFESSIONAL SERVICES

This category is made up of services related to EDP, including professional services facility management, system design, custom/contract programming, consulting, education, and training. Services are provided on the basis of:

- <u>Time and Materials</u> - The billing rate is measured in units of time, rather than actual costs.

- Fixed Price A firm price is agreed upon for a defined piece of work.
- Cost Plus Fee The billing rate depends on actual costs plus a fixed fee.

SOFTWARE PRODUCTS

This category includes the user's purchase of applications and systems packages for use on in-house computer systems. Included are lease and purchase expenditures as well as fees for work performed by the vendor to implement and maintain the package at the user's site(s). Fees for work performed by organizations other than the package vendor are counted in professional services. There are several subcategories of software products:

- Application Products are software products which perform processing to serve user functions. They consist of:
 - Cross-industry products, which are used in multiple-user industry sectors. Examples are payroll, inventory control, and financial planning.
 - Industry-specialized products, which are used in a specific industry sector such as banking and finance, transportation, or discrete manufacturing. Examples are demand deposit accounting and airline scheduling.
- <u>System Products</u> are software products which enable the computer/communications system to perform basic functions. They consist of:

- System operations products, which function during applications program execution to manage the computer system resource. Examples include operating systems, DBMS, communication monitors, emulators, and spoolers.
- System utilization products, used by operations personnel to utilize the computer system more effectively. Examples include performance measurement, job accounting, computer operations scheduling, and utilities.
- System implementation products, used to prepare applications for execution by assisting in designing, programming, testing, and related functions. Examples include languages, sorts, productivity aids, data dictionares, report writers, project control systems, and retrieval systems.

TURNKEY SYSTEMS

A turnkey system is a combination of hardware and software integrated into a total system designed to fulfill the processing requirements of an application (or applications) for a user.

C. OTHER CONSIDERATIONS

 All expenditures and revenues addressed are "noncaptive" in that they are open for competition. "Captive" figures, which refer to expenditures by a user for services from a subsidiary company, such as Boeing Aircraft with Boeing Computer Services (BCS), are not included. • When any questions arise as to the proper place to count certain user expenditures, INPUT addresses the questions from the user viewpoint and categorizes the expenditures according to the answer to the question, "What do the users perceive they are buying?"



